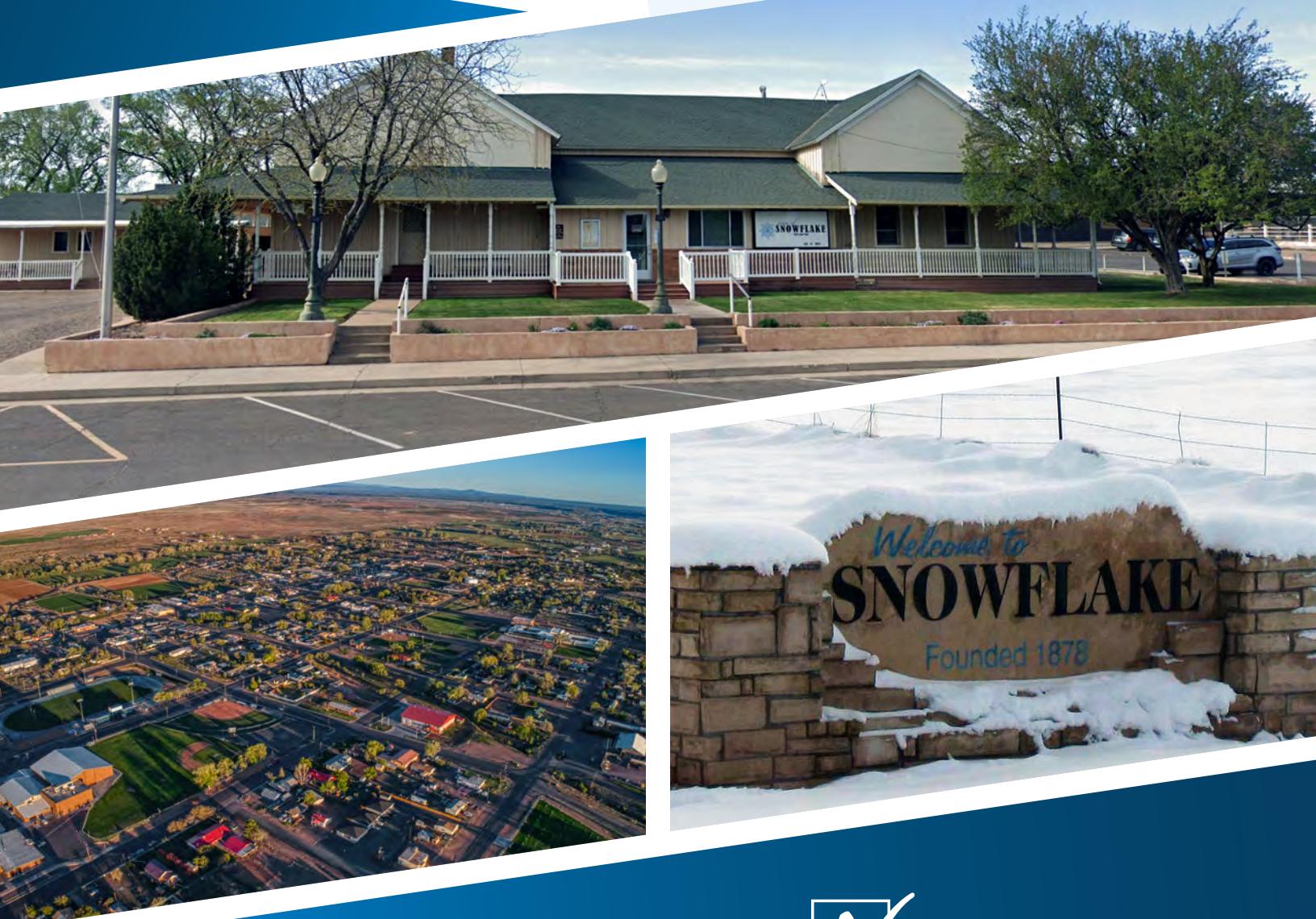


TOWN OF SNOWFLAKE

ARIZONA

► 2025 Water and Wastewater Rate Study and Financial Plan



TOWN OF SNOWFLAKE, ARIZONA
2025 WATER AND WASTEWATER RATE STUDY
AND LONG – TERM FINANCIAL PLAN
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Appendix A – Water and Wastewater Rate Model – Scenario 1 – “**Status Quo**”

Appendix B – Water and Wastewater Rate Model – Scenario 2 – “Conservation”

Acknowledgements

During the course of this rate study, several Snowflake representatives expended considerable time and effort in assisting the project team. This includes the Mayor and Council, Brian Richards and Mike Rogers. The project team owes a debt of gratitude to the hard work, dedication, and professionalism of the Town, without whom this project would not have been successfully completed.

The project team has relied upon the extensive data supplied by Snowflake. Thus, the integrity of the study is largely dependent upon the accuracy of this financial and volumetric data. Every effort has been made by the project team to validate and confirm the information contained herein prior to the preparation of the final study documents. This report presents no assurance or guarantee that the forecast contained herein will be consistent with actual results or performances. These represent forecasts based on a series of assumptions about future behavior and are not guarantees. Any changes in assumptions or actual events may result in significant revisions to the forecast and its conclusions. The cash flow projections and debt service coverage calculations are not intended to present overall financial positions, results of operations, and/or cash flows for the periods indicated, which is in conformity with guidelines for presentation of a forecast established by the American Institute of Certified Public Accountants.

Willdan Financial Services ("Willdan") is registered as a "municipal advisor" pursuant to Section 15B of the Securities Exchange Act and rules and regulations adopted by the United States Securities and Exchange Commission ("SEC") and the Municipal Securities Rulemaking Board ("MSRB"). The MSRB has made available on its website (www.msrb.org) a municipal advisory client brochure that describes the protections that may be provided by MSRB rules and how to file a complaint with the appropriate regulatory authority. As part of its SEC registration Willdan is required to disclose to the SEC information regarding criminal actions, regulatory actions, investigations, terminations, judgments, liens, civil judicial actions, customer complaints, arbitrations and civil litigation involving Willdan. Pursuant to MSRB Rule G-42, Willdan is required to disclose any legal or disciplinary event that is material to Client's evaluation of Willdan or the integrity of its management or advisory personnel. Willdan has determined **that no such event exists.** Copies of Willdan's filings with the United States Securities and Exchange Commission can currently be found by accessing the SEC's EDGAR system Company Search Page which is currently available at: <https://www.sec.gov/edgar/searchedgar/companysearch.html> and searching for either Willdan Financial Services or for our CIK number which is 0001782739.

For the avoidance of doubt and without limiting the foregoing, in connection with any revenue projections, cash-flow analyses, feasibility studies and/or other analyses Willdan may provide the municipality with respect to financial, economic or other matters relating to a prospective, new or existing issuance of municipal securities of the municipality, (A) any such projections, studies and analyses shall be based upon assumptions, opinions or views (including, without limitation, any assumptions related to revenue growth) established by the municipality, in conjunction with such of its municipal, financial, legal and other advisers as it deems appropriate; and (B) under no circumstances shall Willdan be asked to provide, nor shall it provide, any advice or recommendations or subjective assumptions, opinions or views with respect to the actual or proposed structure, terms, timing, pricing or other similar matters with respect to any municipal financial products or municipal securities issuances, unless formally engaged to provide such information.

Executive Summary

Executive Summary

Background



In June 2025, the Town of Snowflake, Arizona ("the Town") engaged Willdan Financial Services (WFS) to conduct a Water and Wastewater Rate Study and Long-Term Financial Plan. The Town identified numerous objectives for this study, including but not limited to the following:

- A comprehensive analysis and evaluation of the water and wastewater systems' current cost of service and revenue requirements
- A forecast of operating expenses over the next decade, taking into consideration salient factors such as cost of water and wastewater treatment, inflation, system growth, and increases in staffing levels.
- An estimate of current and forecast accounts, volumes, and billing units for the ten-year forecast period
- A thorough assessment, review, and update of the water and wastewater system's known capital improvement needs, as well as a determination of the need for funding capital requirements through the system's internal funds.
- An evaluation of the current water and wastewater rate structures and revenue recovered versus the revenue requirement, both overall and for each customer class
- The development of a rate structure that would recover the Town's cost of service, ensure equitable, just, and reasonable treatment of identified customer classes, and maintain critical financial ratios

The analysis and recommendations presented in this study achieve all the objectives outlined.

Water and Wastewater Rate Comparison

Table ES-1 compares Snowflake's monthly water and wastewater charges to several cities or utilities located around Snowflake, Arizona. A volume of 10,000 gallons of water and 5,000 gallons of wastewater was used for the residential comparison as requested by Town Staff to reflect the typical usage levels for an average household.

Table ES-1

TOWN OF SNOWFLAKE					
MONTHLY RESIDENTIAL CHARGES -- 10,000 GALLONS WATER; 5,000 GALLONS SEWER					
	Water		Wastewater		Total
Snowflake	\$ 45.41	\$ 43.07	\$ 88.48		
Flagstaff	75.77	36.07		111.84	
Show Low	51.83	39.49		91.32	
Joseph City	32.02	32.24		64.26	
Gilbert	65.99	62.01		128.00	
Winslow	53.64	48.97		102.61	
Taylor	38.87	46.22		85.09	
Sedona	57.47	63.31		120.78	
Cottonwood	63.55	58.85		122.40	
Holbrook	33.49	27.77		61.26	
St. Johns	27.50	21.21		48.71	
Eager	39.25	37.00		76.25	
State Median	\$ 61.60	\$ 40.00	\$ 101.60		

Source: City's' Website; and Arizona Water and Wastewater Rates Dashboard (prepared by UNC)

Water and Wastewater Customers and Volumes – Test Year & Ten-Year Forecast

Most of the water and wastewater accounts served by the Town are residential accounts. Table ES-2 presents total water accounts and classifications for the Town for the test year and the forecast growth over the next decade. In total, water accounts are forecast to increase from 2,312 in TY 2026 to 2,645 in FY 2035. Table ES-3 presents wastewater accounts and classifications for the Town for the test year and the forecast growth over the next decade. In total, there are 1,858 wastewater accounts in TY 2026 and forecast to increase to 2,101 in FY 2035. The addition of these new connections will result in both non-recurring connection fees and increasing monthly water and wastewater revenues.

The Town's current and forecast water volumes are presented in Table ES-4.

Table ES-2

TOWN OF SNOWFLAKE							
FORECAST TOTAL CUSTOMERS							
WATER Customer Classes							
RESIDENTIAL	MOTELS/PUBLIC BLDS.	COMMERCIAL	WATER/RV PARK	CONSTRUCTION WATER	WATER-GOVERNMENTAL	Fire	Total
WATER Total Customers							
FY 2023	1,957	56	151	1	2	10 -	2,177
FY 2024	2,006	98	151	1	4	13 -	2,273
FY 2025	2,048	56	151	1	4	12 -	2,273
TY 2026	2,088	56	151	1	4	12 -	2,312
FY 2027	2,123	56	153	1	4	12 -	2,349
FY 2028	2,158	56	155	1	4	12 -	2,386
FY 2029	2,193	56	157	1	4	12 -	2,423
FY 2030	2,228	56	159	1	4	12 -	2,460
FY 2031	2,263	56	161	1	4	12 -	2,497
FY 2032	2,298	56	163	1	4	12 -	2,534
FY 2033	2,333	56	165	1	4	12 -	2,571
FY 2034	2,368	56	167	1	4	12 -	2,608
FY 2035	2,403	56	169	1	4	12 -	2,645

Table ES-3

TOWN OF SNOWFLAKE							
FORECAST TOTAL CUSTOMERS							
WASTEWATER Customer Classes							
RESIDENTIAL SEWER	SEWER/ MOTELS	SEWER - High Volume	COMMERCIAL BASE RATE SE	SEWER/RV PARK	SEWER/PUBLIC BLDG.	SEWER/GOLF COURSE	Total
WASTEWATER Total Customers							
FY 2023	1,427	72	4	119	60	25	49 1,755
FY 2024	1,464	72	4	119	60	25	49 1,793
FY 2025	1,500	72	4	118	60	25	48 1,828
TY 2026	1,530	72	4	118	60	25	48 1,858
FY 2027	1,555	72	6	118	60	25	48 1,885
FY 2028	1,580	72	8	118	60	25	48 1,912
FY 2029	1,605	72	10	118	60	25	48 1,939
FY 2030	1,630	72	12	118	60	25	48 1,966
FY 2031	1,655	72	14	118	60	25	48 1,993
FY 2032	1,680	72	16	118	60	25	48 2,020
FY 2033	1,705	72	18	118	60	25	48 2,047
FY 2034	1,730	72	20	118	60	25	48 2,074
FY 2035	1,755	72	22	118	60	25	48 2,101

Table ES-4

TOWN OF SNOWFLAKE								
	FORECAST BILLED CONSUMPTION							
	WATER Customer Classes							
	RESIDENTIAL	MOTELS/PUBLIC BLDS.	COMMERCIAL	WATER/RV PARK	CONSTRUCTION WATER	WATER- GOVERNMENTAL	Fire	
WATER Annual Consumption								
TY 2026	350,497,512	45,711,000	34,680,000	764,000	892,000	18,053,000	-	450,597,512
FY 2027	356,372,709	45,711,000	35,139,338	764,000	892,000	18,053,000	-	456,932,047
FY 2028	362,247,907	45,711,000	35,598,675	764,000	892,000	18,053,000	-	463,266,583
FY 2029	368,123,105	45,711,000	36,058,013	764,000	892,000	18,053,000	-	469,601,118
FY 2030	373,998,303	45,711,000	36,517,351	764,000	892,000	18,053,000	-	475,935,654
FY 2031	379,873,500	45,711,000	36,976,689	764,000	892,000	18,053,000	-	482,270,189
FY 2032	385,748,698	45,711,000	37,436,026	764,000	892,000	18,053,000	-	488,604,725
FY 2033	391,623,896	45,711,000	37,895,364	764,000	892,000	18,053,000	-	494,939,260
FY 2034	397,499,094	45,711,000	38,354,702	764,000	892,000	18,053,000	-	501,273,796
FY 2035	403,374,292	45,711,000	38,814,040	764,000	892,000	18,053,000	-	507,608,331

Water and Wastewater Capital Improvement Plan

According to the **Town's** latest estimates, there is a need for approximately \$3,250,000 in the water and wastewater system improvements from FY 2026 – FY 2030. A breakdown of the CIP is presented in Table ES-5. It is worth noting that the project team has estimated an additional \$2,125,000 funds for the water CIP and \$500,000 for the wastewater CIP for FY 2031 – FY 2035. **The Town's goal is to fund the current CIP from the fund balance as it plans not to issue any debt in the forecast period.**

Table ES-5

TOWN OF SNOWFLAKE			
CAPITAL IMPROVEMENT PLAN FOR FUNDING THROUGH NEW BOND ISSUES			
FY 2026 - FY 2030			
SCENARIO: 2025 08 22 -- Scenario II -- Conservation			
WATER PROJECTS			
Water meter replacement	\$ 785,000	\$ 600,000	\$ 185,000
0.3 MG Tank at Well #3	600,000	-	600,000
Galvanized line replacement 3rd West	200,000	-	200,000
1st West Street waterline replacement	195,000	-	195,000
Galvanized line replacement 1st West	175,000	-	175,000
Remove Pressure Tank/ Install Bladder Tank @ Well # 3	85,000	-	85,000
Remove Pressure Tank/ Install Bladder Tank @ Well # 4	85,000	-	85,000
Install missing downtown fire hydrants(25)	60,000	-	60,000
Concho Bridge waterline crossing	50,000	-	50,000
Install missing water valves throughout system (15)	40,000	-	40,000
Miscellaneous Projects	130,000	-	130,000
Total Water Projects	\$ 2,405,000	\$ 600,000	\$ 1,805,000
WASTEWATER PROJECTS			
Pipe Replacement Hwy 277	\$ 200,000	Grant	Fund Draw
Force Main - Main Lift station	150,000	-	150,000
Clay Pipe Replacement	125,000	-	125,000
Manhole Rehabilitation	125,000	-	125,000
Pipe Rehabilitation (Instituform)	125,000	-	125,000
1-ton Utility Truck - fully equipped	50,000	-	50,000
New Headworks and Screen	20,000	-	20,000
Water line to plant	20,000	-	20,000
Clarifier 1 Rehab	15,000	-	15,000
Clarifier 3 Rehab	15,000	-	15,000
Total Wastewater Projects	\$ 845,000	\$ -	\$ 845,000
Total Water and Wastewater Projects	\$ 3,250,000	\$ 600,000	\$ 2,650,000

Water and Wastewater Test Year and Forecast Net Revenue Requirement

Table ES-6 presents the test year and ten-year forecast for the Town's net revenue requirement to be raised from rates. Detailed calculations are presented in the rate model contained in Appendix A of this report.

Table ES-6

TOWN OF SNOWFLAKE											
CURRENT AND FORECAST NET REVENUE REQUIREMENT											
SCENARIO: 2025 10 02 -- Scenario I -- Status Quo											
Operating Expenses		Capital Outlays		Debt Service		Transfers & Contingencies		Cost of Service		Non-Rate Revenues	
WATER Revenue Requirement											
TY 2026	\$ 1,338,450	\$ 50,000	\$ -	\$ 1,388,450	\$ 44,340	\$ 1,344,110					
FY 2027	1,385,771	50,000	-	1,435,771	44,340	1,391,431					
FY 2028	1,435,263	50,000	-	1,485,263	44,340	1,440,923					
FY 2029	1,487,040	50,000	-	1,537,040	44,340	1,492,700					
FY 2030	1,541,221	50,000	-	1,591,221	44,340	1,546,881					
FY 2031	1,597,933	50,000	-	1,647,933	44,340	1,603,593					
FY 2032	1,657,311	50,000	-	1,707,311	44,340	1,662,971					
FY 2033	1,719,498	50,000	-	1,769,498	44,340	1,725,158					
FY 2034	1,784,645	50,000	-	1,834,645	44,340	1,790,305					
FY 2035	1,852,914	50,000	-	1,902,914	44,340	1,858,574					
WASTEWATER Revenue Requirement											
TY 2026	\$ 1,158,050	\$ 50,000	\$ -	\$ 1,208,050	\$ 200,660	\$ 1,007,390					
FY 2027	1,208,092	50,000	-	1,258,092	200,660	1,057,432					
FY 2028	1,260,528	50,000	-	1,310,528	200,660	1,109,868					
FY 2029	1,315,492	50,000	-	1,365,492	200,660	1,164,832					
FY 2030	1,373,124	50,000	-	1,423,124	200,660	1,222,464					
FY 2031	1,433,575	50,000	-	1,483,575	200,660	1,282,914					
FY 2032	1,497,004	50,000	-	1,547,004	200,660	1,346,344					
FY 2033	1,563,584	50,000	-	1,613,584	200,660	1,412,924					
FY 2034	1,633,495	50,000	-	1,683,495	200,660	1,482,835					
FY 2035	1,706,931	50,000	-	1,756,931	200,660	1,556,271					
TOTAL Revenue Requirement											
TY 2026	\$ 2,496,500	\$ 100,000	\$ -	\$ 2,596,500	\$ 245,000	\$ 2,351,500					
FY 2027	2,593,863	100,000	-	2,693,863	245,000	2,448,863					
FY 2028	2,695,792	100,000	-	2,795,792	245,000	2,550,792					
FY 2029	2,802,532	100,000	-	2,902,532	245,000	2,657,532					
FY 2030	2,914,345	100,000	-	3,014,345	245,000	2,769,345					
FY 2031	3,031,508	100,000	-	3,131,508	245,000	2,886,508					
FY 2032	3,154,316	100,000	-	3,254,316	245,000	3,009,316					
FY 2033	3,283,082	100,000	-	3,383,082	245,000	3,138,082					
FY 2034	3,418,140	100,000	-	3,518,140	245,000	3,273,140					
FY 2035	3,559,845	100,000	-	3,659,845	245,000	3,414,845					

Water and Wastewater Rate Design

This section of the report presents two separate and distinct water and wastewater rate design scenarios for the Town to consider. Each of the rate design alternatives contained in this section are forecast to recover sufficient revenues to fund current and future operating expenses.

Scenario I – Status Quo

This rate plan applies uniform increases from January 2026 through January 2030 across the entire forecast period, while retaining the current rate structure, including a single usage tier for water. The minimum charge for residential customers would continue to include 2,000 gallons of water.

In January 2028, the sewer rates for Residential and Commercial customers will align with the Golf Course rate.

Table ES-7 summarizes the water rate recommendations for the period from Jan. 2026 – Jan. 2030. Table ES-8 presents the Town's proposed wastewater rate plan for the same period. Table ES-9 calculates the average impact on monthly water and wastewater bills of the proposed rate design at various usage levels. The results of the Scenario I – Status Quo analysis, including forecast revenues and expenses, are included in Appendix A.

Table ES-7

TOWN OF SNOWFLAKE		WATER RATE PLAN -- SCENARIO I						
		Current	Effective					
RESIDENTIAL AND NON-RESIDENTIAL	Monthly Minimum Charge	All Meters	\$ 29.49	\$ 32.14	\$ 34.07	\$ 35.78	\$ 36.49	\$ 37.22
Volume Rate/1,000 Gal - Residential	2,000 Above		1.99	2.17	2.30	2.41	2.46	2.51
Volume Rate/1,000 Gal - Non - Residential	1 Above		1.99	2.17	2.30	2.41	2.46	2.51
CONSTRUCTION WATER								
Monthly Minimum Charge		5.00	5.45	5.78	6.07	6.19	6.31	
Volume Rate/1,000 Gal		5.00	5.45	5.78	6.07	6.19	6.31	

Table ES-8

TOWN OF SNOWFLAKE		WASTEWATER RATE PLAN -- SCENARIO I						
		Effective						
		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	Jan-00
RESIDENTIAL SEWER								
Monthly Minimum Charge		\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
SEWER/MOTELS								
Monthly Minimum Charge		13.07	13.61	14.83	16.17	17.14	18.00	18.36
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
COMMERCIAL SEWER - High Volume								
Monthly Minimum Charge		1.30	1.42	1.54	1.68	1.78	1.87	1.91
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
COMMERCIAL BASE RATE SE								
Monthly Minimum Charge		41.36	43.07	46.95	51.17	54.24	56.95	58.09
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
SEWER/RV PARK								
Monthly Minimum Charge		13.07	13.61	14.83	16.17	17.14	18.00	18.36
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
SEWER/PUBLIC BLDG.								
Monthly Minimum Charge		70.83	73.76	80.40	87.63	92.89	97.54	99.49
Volume Rate/1,000 Gal		-	-	-	-	-	-	-
SEWER/GOLF COURSE								
Monthly Minimum Charge		29.36	37.50	45.00	51.17	54.24	56.95	58.09
Volume Rate/1,000 Gal		-	-	-	-	-	-	-

Table ES-9

TOWN OF SNOWFLAKE		SCENARIO I -- IMPACT ON MONTHLY CHARGES						
		Effective						
		Residential Standard Monthly Bill	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
5,000 Gal Water & WW	Total	\$ 76.81	\$ 81.71	\$ 87.90	\$ 94.18	\$ 98.11	\$ 101.70	
	Increase -- \$		4.90	6.19	6.27	3.93	3.59	
	Increase -- %		6.4%	7.6%	7.1%	4.2%	3.7%	
12,000 Gal Water; 5K WW	Total	90.71	96.87	103.97	111.05	115.31	119.25	
	Increase -- \$		6.15	7.10	7.08	4.27	3.93	
	Increase -- %		6.8%	7.3%	6.8%	3.8%	3.4%	
30,000 Gal Water; 5K WW	Total	126.47	135.84	145.28	154.42	159.56	164.38	
	Increase -- \$		9.37	9.44	9.14	5.14	4.82	
	Increase -- %		7.4%	7.0%	6.3%	3.3%	3.0%	
Commercial Standard Monthly Bill								
25,000 Gal Water & WW	Total	\$ 120.60	\$ 129.44	\$ 138.50	\$ 147.30	\$ 152.30	\$ 156.97	
	Increase -- \$		8.84	9.06	8.80	4.99	4.67	
	Increase -- %		7.3%	7.0%	6.4%	3.4%	3.1%	
50,000 Gal Water & WW	Total	170.35	183.67	195.98	207.66	213.86	219.76	
	Increase -- \$		13.32	12.31	11.68	6.20	5.90	
	Increase -- %		7.8%	6.7%	6.0%	3.0%	2.8%	

Scenario II – “Conservation”

The concept involves implementing higher unit charges as water usage increases, applied only to residential customers. Under this approach, there would be no changes to the rate structure for non-residential water customers or to all wastewater customers.

The primary advantages are that it encourages more efficient use of water and minimizes bill impacts for customers with the lowest usage. However, the main challenge is that it would result in significantly higher costs for high-volume residential customers.

Table ES-10 summarizes the water rate recommendations for the period from Jan. 2026 – Jan. 2030 under this scenario. Table ES-11 **presents the Town’s proposed wastewater rate plan for the same period as water**. Table ES-12 calculates the average impact on monthly water and wastewater bills of the proposed rate design at various usage levels. Table ES-13 presents a comparison of residential monthly bill comparison between the two rate scenarios. The results of the Scenario II – Conservation analysis are included in Appendix B.

Table ES-10

TOWN OF SNOWFLAKE		WATER RATE PLAN -- SCENARIO II						
Scenario: 2025 10 02 -- Scenario II -- Conservation		Effective						
		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	
Water Rates -- Residential and Commercial								
Monthly Minimum Charge --All Meters		\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56	
Volume Rate/1,000 Gal -- Residential								
2,000	12,000	1.99	2.09	2.19	2.30	2.42	2.47	
12,001	25,000	1.99	2.61	2.74	2.88	3.02	3.08	
25,001	Above	1.99	3.26	3.43	3.60	3.78	3.86	
Water Rates -- Commercial								
Monthly Minimum Charge --All Meters		29.49	30.96	32.51	34.14	35.85	36.56	
Volume Rate Per 1,000 Gal								
1	Above	1.99	2.09	2.19	2.30	2.42	2.47	
Water Rates -- Xonstruction								
Monthly Minimum Charge --All Meters		5.00	5.25	5.51	5.79	6.08	6.20	
Volume Rate Per 1,000 Gal								
		5.00	5.25	5.51	5.79	6.08	6.20	

Table ES-11

TOWN OF SNOWFLAKE										
Wastewater Monthly Rates and Charges		WASTEWATER RATE PLAN -- SCENARIO II								
		Effective								
RESIDENTIAL SEWER	Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	Jan-31			
Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
SEWER/MOTEL S	13.07	13.61	14.83	16.17	17.14	18.00	18.36			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
COMMERCIAL SEWER - High Volume	1.30	1.42	1.54	1.68	1.78	1.87	1.91			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
COMMERCIAL BASE RATE SE	41.36	43.07	46.95	51.17	54.24	56.95	58.09			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
SEWER/RV PARK	13.07	13.61	14.83	16.17	17.14	18.00	18.36			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
SEWER/PUBLIC BLDG.	70.83	73.76	80.40	87.63	92.89	97.54	99.49			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			
SEWER/GOLF COURSE	29.36	37.50	45.00	51.17	54.24	56.95	58.09			
Monthly Minimum Charge	-	-	-	-	-	-	-			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-			

Table ES-12

TOWN OF SNOWFLAKE										
Scenario: 2025 10 02 -- Scenario II -- Conservation		SCENARIO II -- IMPACT ON MONTHLY CHARGES								
		Effective								
Residential Standard Monthly Bill		Current								
5,000 Gal Water & WW	Total Increase -- \$	\$ 76.82	\$ 80.30	\$ 86.04	\$ 92.22	\$ 97.34	\$ 100.92			
	Increase -- %		3.48	5.74	6.18	5.12	3.57			
			4.5%	7.1%	7.2%	5.6%	3.7%			
12,000 Gal Water; 5K WW	Total Increase -- \$	90.75	94.93	101.40	108.35	114.28	118.19			
	Increase -- %		4.18	6.47	6.95	5.93	3.91			
			4.6%	6.8%	6.9%	5.5%	3.4%			
30,000 Gal Water; 5K WW	Total Increase -- \$	126.57	145.21	154.19	163.78	172.48	177.56			
	Increase -- %		18.64	8.98	9.59	8.70	5.08			
			14.7%	6.2%	6.2%	5.3%	2.9%			
Commercial Standard Monthly Bill										
25,000 Gal Water & WW	Total Increase -- \$	\$ 120.60	\$ 126.27	\$ 134.31	\$ 142.90	\$ 150.56	\$ 155.20			
	Increase -- %		5.67	8.04	8.59	7.66	4.64			
			4.7%	6.4%	6.4%	5.4%	3.1%			
50,000 Gal Water & WW	Total Increase -- \$	170.35	178.51	189.16	200.49	211.03	216.88			
	Increase -- %		8.16	10.65	11.34	10.54	5.85			
			4.8%	6.0%	6.0%	5.3%	2.8%			

Table ES-13

TOWN OF SNOWFLAKE		Effective					
Residential Standard Monthly Bill		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
5,000 Gal	Water Only						
Scen I -- Status Quo		\$ 35.46	\$ 38.64	\$ 40.96	\$ 43.01	\$ 43.87	\$ 44.74
Scen II -- Conservation		35.46	37.23	39.09	41.05	43.10	43.96
Difference		-	(1.41)	(1.86)	(1.96)	(0.76)	(0.78)
12,000 Gal	Water Only						
Scen I -- Status Quo		49.39	53.80	57.02	59.87	61.07	62.29
Scen II -- Conservation		49.39	51.86	54.45	57.18	60.03	61.23
Difference		-	(1.94)	(2.57)	(2.70)	(1.04)	(1.06)
30,000 Gal	Water Only						
Scen I -- Status Quo		85.21	92.77	98.34	103.25	105.32	107.42
Scen II -- Conservation		85.21	102.14	107.24	112.61	118.24	120.60
Difference		-	9.37	8.91	9.36	12.92	13.18

Section I

SECTION I

Introduction

Background



In June 2025, the Town of Snowflake, Arizona ("the Town") engaged Willdan Financial Services (WFS) to conduct a Water and Wastewater Rate Study and Long-Term Financial Plan. The Town identified numerous objectives for this study, including but not limited to the following:

- A comprehensive analysis and evaluation of the water and wastewater systems' current cost of service and revenue requirements
- A forecast of operating expenses over the next decade, taking into consideration salient factors such as cost of water and wastewater treatment, inflation, system growth, and increases in staffing levels.
- An estimate of current and forecast accounts, volumes, and billing units for the ten-year forecast period
- A thorough assessment, review, and update of the water and wastewater system's known capital improvement needs, as well as a determination of the need for funding capital requirements through the system's internal funds.
- An evaluation of the current water and wastewater rate structures and revenue recovered versus the revenue requirement, both overall and for each customer class
- The development of a rate structure that would recover the Town's cost of service, ensure equitable, just, and reasonable treatment of identified customer classes, and maintain critical financial ratios

The analysis and recommendations presented in this study achieve all the objectives outlined.

In conjunction with Town staff, the project team evaluated alternative rate structures, which would enable the Town to achieve these objectives while continuing to provide ratepayers with a superior quality of municipal water and wastewater service. After a series of meetings with Town officials, the project team is presenting two alternative rate plan scenarios for the water and wastewater utilities.

Report Organization

This report is organized into the following sections:

Section I – Introduction - outlines objectives and scope of this rate study and long-term financial plan. Also presents the Town's **current rate structure** and a comparison of the Town's **water and wastewater** charges with other Arizona cities.

Section II – Water and Wastewater Test Year and Forecast Volumes – **analyzes the Town's customer base**, total accounts and current volumes of treated water and wastewater. This section presents totals for the current year and a forecast ten-years into the future.

Section III – Water and Wastewater Test Year and Forecast Revenue Requirement – outlines the process of **analyzing the Town's current water and wastewater utility cost structure**. The total current or “test year” revenue requirements are developed, and costs are functionalized. Using the test year as a basis, costs are forecast for a ten-year period.

Section IV – Water and Wastewater Rate Design – Presents the final rate recommendation for the Town, which would enable it to meet its revenue requirements over the next decade. Also presents an analysis of the impact of these rate scenarios on each defined customer class.

Appendix A – Water and Wastewater Rate Model – Scenario 1 – “**Status Quo**”

Appendix B – Water and Wastewater Rate Model – Scenario 2 – “**Conservation**”

Water and Wastewater Current Rates

Table I-1 and Table I-2 summarize the Town's current **water** and wastewater rate structure. The rates were adopted in early 2025.

Table I-1

TOWN OF SNOWFLAKE		
CURRENT MONTHLY RATES		
Water Rates -- Residential and Non-Residential		
Monthly Minimum Charge --All Meters		\$ 29.49
Volume Rate/1,000 Gal -- Residential		
2,000	Above	1.99
Volume Rate/1,000 Gal -- Non-Residential		
		1.99
Water Rates -- Construction		
Monthly Minimum Charge		\$ 5.00
Volume Rate/1,000 Gal		
		5.00

Table I-2

TOWN OF SNOWFLAKE	
CURRENT MONTHLY RATES	
Wastewater Rates - Residential and Commercial	
<u>Monthly Minimum Charge</u>	\$ 41.36
Wastewater Rates - Commercial High Volume	
<u>Volume Rate/1,000 Gal</u>	1.30
Wastewater Rates - RV Parks and Motels	
<u>Monthly Minimum Charge</u>	13.07
Wastewater Rates - Public Buildings	
<u>Monthly Minimum Charge</u>	70.83
Wastewater Rates - Golf Course	
<u>Monthly Minimum Charge</u>	29.36

All water customers are subject to a monthly minimum charge, which varies by customer class. For residential customers, this minimum charge includes the first 2,000 gallons of water. Beyond that, all customers are billed at a single-tier usage rate. For wastewater service, all customer classes, except Commercial High Volume, are billed a flat monthly fee, with the amount varying by customer class. Commercial High Volume customers, however, are billed based on a single-tier volumetric rate per 1,000 gallons.

Water and Wastewater Rate Comparison

Table I-3 and Chart I-4 compare Snowflake's **monthly water and wastewater** charges to several cities or utilities located around Snowflake, Arizona. A volume of 10,000 gallons of water and 5,000 gallons of wastewater was used for the residential comparison as requested by Town Staff to reflect the typical usage levels for an average household.

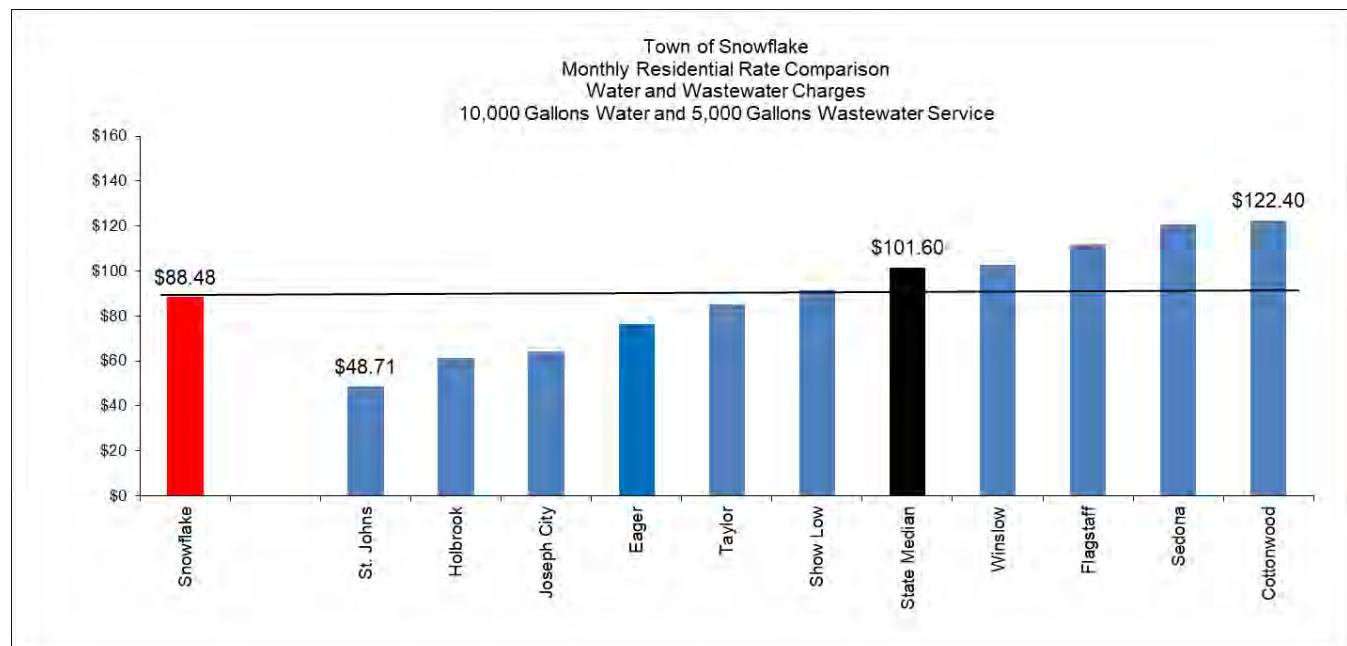
This type of comparison may have the unintended effect of discriminating against communities who choose to finance system expansions through current rates or revenue bonds, which are included in rates, as opposed to those who utilize general obligation bonds, which are funded through taxes. All else being equal, a Town that primarily or exclusively uses general obligation bonds will have a lower water rate per 1,000 gallons but a higher tax rate.

Table I-3

TOWN OF SNOWFLAKE					
MONTHLY RESIDENTIAL CHARGES -- 10,000 GALLONS WATER; 5,000 GALLONS SEWER					
	Water		Wastewater		Total
Snowflake	\$ 45.41		\$ 43.07		\$ 88.48
Flagstaff	75.77		36.07		111.84
Show Low	51.83		39.49		91.32
Joseph City	32.02		32.24		64.26
Gilbert	65.99		62.01		128.00
Winslow	53.64		48.97		102.61
Taylor	38.87		46.22		85.09
Sedona	57.47		63.31		120.78
Cottonwood	63.55		58.85		122.40
Holbrook	33.49		27.77		61.26
St. Johns	27.50		21.21		48.71
Eager	39.25		37.00		76.25
State Median	\$ 61.60		\$ 40.00		\$ 101.60

Source: City's Website; and Arizona Water and Wastewater Rates Dashboard (prepared by UNC)

Chart I-4



Section II

SECTION II

Water and Wastewater Test Year and Forecast Volumes



To accurately forecast future revenues and expenses, it is necessary to examine current water and wastewater utility conditions. The first step in developing cost of service rates is to analyze patterns of usage, both for the system as a whole and for specified customer classes.

For the Town of Snowflake, water consumption records maintained by the Town were reviewed for a three-year period from 2022 to 2025. These records provided information on the monthly water volumes distributed system wide as well as the number of accounts for each month and the associated revenues. Additionally, these records provided the number of accounts, billing units, and revenues by month for all classifications of wastewater customers.

According to standard utility ratemaking methodology, to allocate revenue requirements equitably among system users, customers must be classified into relatively homogeneous groups with similar usage characteristics or service demands. Costs are then allocated to the customer classes in proportion to the usage characteristics of each class. For the water system, costs are typically allocated to customers based on their average and peak water demands. For the wastewater system, costs are allocated to customers based on their estimated wastewater flows, and in some cases, based on wastewater strengths.

After thoroughly examining volume and customer data, the project team made no revisions to the Town's rate classifications. The project team finds these customer class distinctions to be reasonable and appropriate for the Town of Snowflake, meeting the criteria of homogenous groups with similar usage patterns.

In this section, **the Town's functional customer classes and test year usage patterns will** be thoroughly analyzed. A ten-year projection of customers and usage will also be presented. These forecasts, along with the revenue requirements, will form the basis of the rate design recommendations.

Water and Wastewater Customers and Accounts – Test Year & Ten-Year Forecast

Table II-1 presents total water accounts and classifications for the Town for the test year and the forecast growth over the next decade. In total, water accounts are forecast to increase from 2,312 in TY 2026 to 2,645 in FY 2035. Chart II-2 shows the water customers by class for the test year. Should this growth rate not be achieved, the forecasts and recommendations contained in this study will have to be revised.

Table II-1

TOWN OF SNOWFLAKE							
FORECAST TOTAL CUSTOMERS							
WATER Customer Classes							
	RESIDENTIAL	MOTELS/PUBLIC BLDS.	COMMERCIAL	WATER/RV PARK	CONSTRUCTION WATER	WATER- GOVERNMENTAL	Total
WATER Total Customers							
FY 2023	1,957	56	151	1	2	10	-
FY 2024	2,006	98	151	1	4	13	-
FY 2025	2,048	56	151	1	4	12	-
TY 2026	2,088	56	151	1	4	12	-
FY 2027	2,123	56	153	1	4	12	-
FY 2028	2,158	56	155	1	4	12	-
FY 2029	2,193	56	157	1	4	12	-
FY 2030	2,228	56	159	1	4	12	-
FY 2031	2,263	56	161	1	4	12	-
FY 2032	2,298	56	163	1	4	12	-
FY 2033	2,333	56	165	1	4	12	-
FY 2034	2,368	56	167	1	4	12	-
FY 2035	2,403	56	169	1	4	12	-
WATER Annual New Customers							
FY 2024	49	43	-	-	2		94
FY 2025	42	(42)	-	-	(0)	(0)	-
							(1)
TY 2026	40	-	-	-	-	-	-
FY 2027	35	-	2	-	-	-	-
FY 2028	35	-	2	-	-	-	-
FY 2029	35	-	2	-	-	-	-
FY 2030	35	-	2	-	-	-	-
FY 2031	35	-	2	-	-	-	-
FY 2032	35	-	2	-	-	-	-
FY 2033	35	-	2	-	-	-	-
FY 2034	35	-	2	-	-	-	-
FY 2035	35	-	2	-	-	-	-

Chart II-2

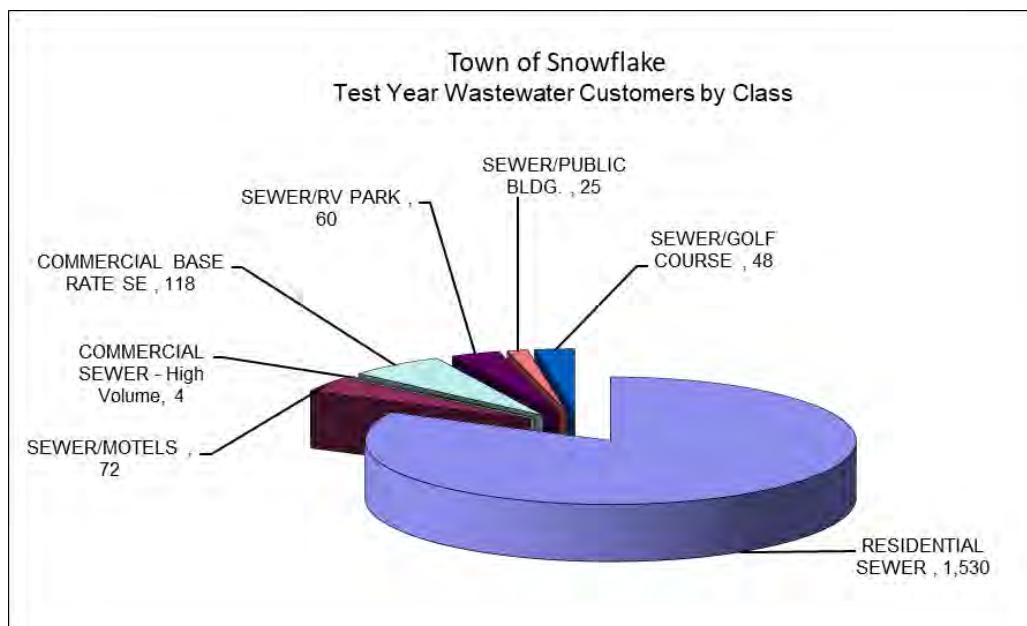


Table II-3 presents wastewater accounts and classifications for the Town for the test year and the forecast growth over the next decade. In total, there are 1,858 wastewater accounts in TY 2026 and forecast to grow to 2,101 in FY 2035. Chart II-4 shows the wastewater customers by class for the test year. As with water accounts, it must be stressed that if the Town does not connect these projected new accounts, financial, and rate plan assumptions will have to be modified.

Table II-3

TOWN OF SNOWFLAKE								
FORECAST TOTAL CUSTOMERS								
WASTEWATER Customer Classes								
	RESIDENTIAL SEWER	SEWER/ MOTELS	SEWER - High Volume	COMMERCIAL BASE RATE SE	SEWER/RV PARK	SEWER/PUBLIC BLDG.	SEWER/GOLF COURSE	Total
WASTEWATER Total Customers								
FY 2023	1,427	72	4	119	60	25	49	1,755
FY 2024	1,464	72	4	119	60	25	49	1,793
FY 2025	1,500	72	4	118	60	25	48	1,828
TY 2026	1,530	72	4	118	60	25	48	1,858
FY 2027	1,555	72	6	118	60	25	48	1,885
FY 2028	1,580	72	8	118	60	25	48	1,912
FY 2029	1,605	72	10	118	60	25	48	1,939
FY 2030	1,630	72	12	118	60	25	48	1,966
FY 2031	1,655	72	14	118	60	25	48	1,993
FY 2032	1,680	72	16	118	60	25	48	2,020
FY 2033	1,705	72	18	118	60	25	48	2,047
FY 2034	1,730	72	20	118	60	25	48	2,074
FY 2035	1,755	72	22	118	60	25	48	2,101
WASTEWATER Annual New Customers								
FY 2025	36	-	(0)	(0)	-	-	(1)	35
TY 2026	30	-	-	-	-	-	-	30
FY 2027	25	-	2	-	-	-	-	27
FY 2028	25	-	2	-	-	-	-	27
FY 2029	25	-	2	-	-	-	-	27
FY 2030	25	-	2	-	-	-	-	27
FY 2031	25	-	2	-	-	-	-	27
FY 2032	25	-	2	-	-	-	-	27
FY 2033	25	-	2	-	-	-	-	27
FY 2034	25	-	2	-	-	-	-	27
FY 2035	25	-	2	-	-	-	-	27

Chart II-4



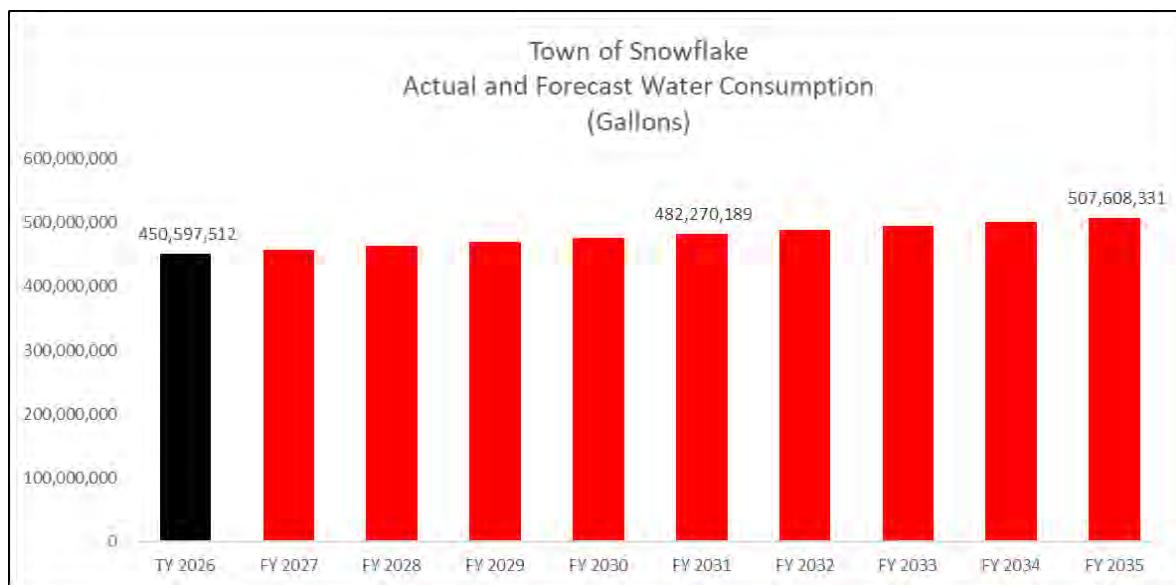
Test Year and Forecast Water Consumption

Table II-5 and Chart II-6 present the test year and projected consumption by customer class for TY 2026 and the ten-year forecast period. It should be noted that for Scenario 2 there is a 5% elasticity adjustment for residential usage in FY 2027 to estimate the effect a conservation rate structure will have on customer consumption.

Table II-5

	FORECAST BILLED CONSUMPTION							Total	
	WATER Customer Classes								
	RESIDENTIAL	MOTELS/PUBLIC BLD.S.	COMMERCIAL	WATER/RV PARK	CONSTRUCTION WATER	WATER-GOVERNMENTAL	Fire		
WATER Annual Consumption									
TY 2026	350,497,512	45,711,000	34,680,000	764,000	892,000	18,053,000	-	450,597,512	
FY 2027	356,372,709	45,711,000	35,139,338	764,000	892,000	18,053,000	-	456,932,047	
FY 2028	362,247,907	45,711,000	35,598,675	764,000	892,000	18,053,000	-	463,266,583	
FY 2029	368,123,105	45,711,000	36,058,013	764,000	892,000	18,053,000	-	469,601,118	
FY 2030	373,998,303	45,711,000	36,517,351	764,000	892,000	18,053,000	-	475,935,654	
FY 2031	379,873,500	45,711,000	36,976,689	764,000	892,000	18,053,000	-	482,270,189	
FY 2032	385,748,698	45,711,000	37,436,026	764,000	892,000	18,053,000	-	488,604,725	
FY 2033	391,623,896	45,711,000	37,895,364	764,000	892,000	18,053,000	-	494,939,260	
FY 2034	397,499,094	45,711,000	38,354,702	764,000	892,000	18,053,000	-	501,273,796	
FY 2035	403,374,292	45,711,000	38,814,040	764,000	892,000	18,053,000	-	507,608,331	
WATER Increase/(Decrease) from Prior Year									
TY 2026	6,714,512	-	-	-	-	-	-	6,714,512	
FY 2027	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2028	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2029	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2030	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2031	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2032	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2033	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2034	5,875,198	-	459,338	-	-	-	-	6,334,536	
FY 2035	5,875,198	-	459,338	-	-	-	-	6,334,536	

Table II-6



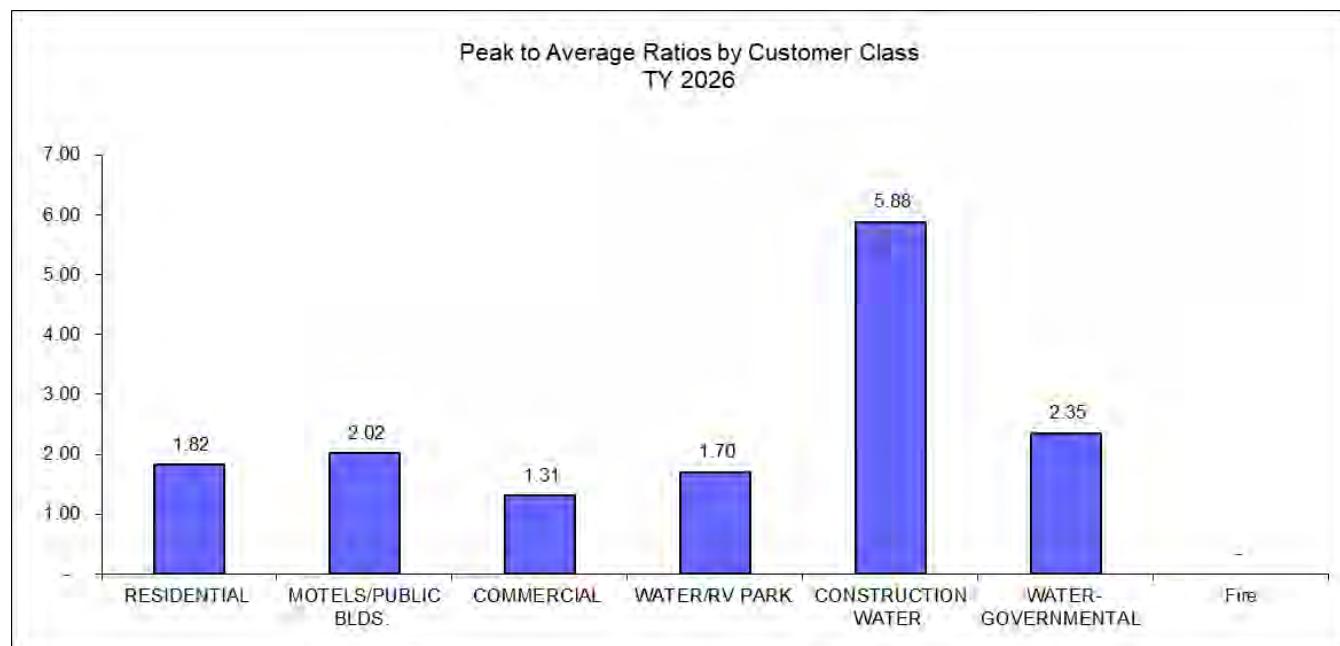
Peaking Factors

The cost of providing water to customers depends not only on the amount of water each class uses, but also on how that usage occurs over time. The **maximum-day peaking requirements of a water utility's customers are an important influence on the utility's costs**. Because water utilities attempt to meet all the demands of their customers, water systems are sized to meet customers' peak requirements. Therefore, during off-peak periods, there are costs associated with the unused capacity of the system. Ratemaking guidelines direct that these costs must be allocated to customers in proportion to the contribution of each customer class to the system peak. Thus, it is necessary to determine the peak rate of use relative to the average rate of use for each class. This ratio is called a *Peaking Factor*.

The calculation of peaking factors for individual classes relies on available pumping and consumption information as well as professional judgment. If customer meters could record daily flow rates for each customer, more refined information could be obtained on peaking factors. This is not feasible because of the enormous cost that would be imposed on the utility. Therefore, it is accepted practice in the water industry to develop peaking factor estimates based on standard formulas using system peak day information and monthly customer class use records. This is a conservative methodology, since customer class peaking factors based on peak months will inevitably be lower than the system-wide peaking factor, which is based on the peak day.

Based on AWWA guidelines, the customer class peaking factors calculated in this study are for non-coincidental peaks. The peaking factors developed for this analysis are based on actual monthly water consumption by customer class for the recent twelve-month period, July 2024 – June 2025. The calculations of the monthly peaking factors by class are shown in Table II-7. While some customer classes had higher than normal peaking factors, the project team has assumed that they are due to monthly accounting fluctuations and are not truly representative of the true peak to average ratio. The combined peak day to average ratio used in the rate model is 1.50.

Chart II-7



Wastewater Flows – Test Year and Forecast

In the Town of Snowflake, only Commercial-High Usage customers are charged a volumetric rate for wastewater service, billed per 1,000 gallons. All other customers pay a flat monthly rate based on their customer class.

The Town does not track volume data for any class other than the commercial-high usage customers. Therefore, the project team estimated usage for the other customer classes based on a combination of winter averages for residential and general assumptions for non-residential classes. The wastewater volumes for the current year and forecast period are shown in Table II-8. While these volumes are estimated, the project team believes that they are reasonable and representative of the usage by customer class.

Table II-8

TOWN OF SNOWFLAKE								
FORECAST WASTEWATER BILLING UNITS								
	WASTEWATER Customer Classes							
	RESIDENTIAL SEWER	SEWER/MOTELS	COMMERCIAL SEWER - High Volume	COMMERCIAL BASE RATE SE	SEWER/RV PARK	SEWER/PUBLIC BLDG.	SEWER/GOLF COURSE	Total
WASTEWATER Billing Units								
TY 2026	157,065,000	1,728,000	10,913,000	-	2,880,000	10,500,000	4,970,845	188,056,845
FY 2027	159,697,795	1,728,000	11,057,543	-	2,880,000	10,500,000	4,970,845	190,834,182
FY 2028	162,330,589	1,728,000	11,202,086	-	2,880,000	10,500,000	4,970,845	193,611,520
FY 2029	164,963,384	1,728,000	11,346,629	-	2,880,000	10,500,000	4,970,845	196,388,857
FY 2030	167,596,178	1,728,000	11,491,172	-	2,880,000	10,500,000	4,970,845	199,166,195
FY 2031	170,228,973	1,728,000	11,635,715	-	2,880,000	10,500,000	4,970,845	201,943,533
FY 2032	172,861,767	1,728,000	11,780,258	-	2,880,000	10,500,000	4,970,845	204,720,870
FY 2033	175,494,562	1,728,000	11,924,801	-	2,880,000	10,500,000	4,970,845	207,498,208
FY 2034	178,127,356	1,728,000	12,069,344	-	2,880,000	10,500,000	4,970,845	210,275,545
FY 2035	180,760,151	1,728,000	12,213,887	-	2,880,000	10,500,000	4,970,845	213,052,883
WATER Increase/(Decrease) from Prior Year								
FY 2027	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2028	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2029	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2030	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2031	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2032	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2033	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2034	2,632,795	-	144,543	-	-	-	-	2,777,338
FY 2035	2,632,795	-	144,543	-	-	-	-	2,777,338

Section III

SECTION III

Water & Wastewater Forecast Revenue Requirement



In this section of the water and wastewater rate study and long-term financial plan, the **Town's** test year and forecast water and wastewater utility revenue requirements are developed.

The estimates presented in this section are based on the **Town's Council-adopted budget for FY 2026**, as well as a **forecast of the Town's future capital improvements**.

The calculation of a revenue requirement differs from a **utility's budget in that it represents only that amount that must be raised through the Town's user rates**. This means that non-rate revenue (such as connection fees, late payment charges and interest) must be subtracted from the

budgeted operating and capital expenditures to determine the net revenue requirement to be raised from rates.

As is typical for publicly owned utilities, Snowflake's **system revenue requirements were developed using the cash basis** of ratemaking. Under the cash basis, as defined by the AWWA Manual M-1, system revenue requirements consist of cash expenditures and other financial commitments (such as debt service coverage or reserves) that must be met through system operating revenues and other revenue sources.

All data used in the development of the revenue requirements was obtained from the financial statements, budgets and other information provided by the Town. Detailed calculations are presented in the rate model contained in Appendix A of this report. For rate design purposes, revenue requirements are developed separately for the water and wastewater systems.

Operating Expenses and Capital Outlays – Test Year

Table III-1 summarizes the test year TY 2026 operating costs and capital outlays net of transfers and debt service for the Town.

Table III-1

TOWN OF SNOWFLAKE									
WATER Operating Expenses, Transfers and Capital Outlays									
SCENARIO: 2025 10 02 -- Scenario I -- Status Quo									
		Net Budget		Supply/ Treatment		Distribution		Customer Admin	
Expense Category Code									
		<u>Operating & Maintenance</u>							
P	Personnel	\$	440,000	\$	154,000	\$	154,000	\$	66,000
SU	Supplies		7,500		1,750		1,750		3,250
O&M	Operations & Maintenance		316,000		157,000		157,000		2,000
A	Administrative Expense		380,450		150,000		150,000		75,950
U	Utilities		194,000		95,000		95,000		4,000
O	Operations		-		-		-		-
MI	Miscellaneous		500		-		-		500
CO	Capital Outlays	(Minor)	-		-		-		-
CL	Capital Lease		-		-		-		-
		Total Operating & Maintenance		\$	1,338,450	\$	557,750	\$	151,700
		Transfers		\$	-	\$	-	\$	-
		Capital Outlays (Major)		\$	50,000	\$	25,000	\$	-
		Total WATER Operating Expenses, Transfers and Capital Outlays		\$	1,388,450	\$	582,750	\$	151,700
WASTEWATER Operating Expenses, Transfers and Capital Outlays									
		Net Budget		Treatment		Collection		Customer Admin	
Expense Category Code									
		<u>Operating & Maintenance</u>							
P	Personnel	\$	515,000	\$	180,250	\$	180,250	\$	77,250
SU	Supplies		5,400		-		-		5,400
O&M	Operations & Maintenance		314,100		155,550		155,550		3,000
A	Administrative Expense		215,550		75,000		75,000		65,175
U	Utilities		107,500		52,500		52,500		2,500
O	Operations		-		-		-		-
MI	Miscellaneous		500		-		-		500
CL	Capital Lease	(Minor)	-		-		-		-
			Total Operating & Maintenance		\$	1,158,050	\$	463,300	\$
		Transfers		\$	-	\$	-	\$	-
		Capital Outlays (Major)		\$	50,000	\$	25,000	\$	-
		Total WASTEWATER Operating Expenses, Transfers and Capital Outlays		\$	1,208,050	\$	488,300	\$	153,825
		Total W & WW		\$	2,596,500	\$	1,071,050	\$	305,525
				\$	1,071,050	\$	1,071,050	\$	148,875

As shown in Table III-1, the Town's operating expenses for its water utility are forecast to be \$1,388,450 in the test year, and \$1,208,050 for the wastewater utility.

Operating Expenses and Capital Outlay – Ten Year Forecast

Table III-2 presents the water and wastewater utility operating expenses and capital outlays forecast for the ten-year period from TY 2026 – FY 2035. These costs are projected to increase from \$2,596,500 in Test Year 2026 to \$3,659,845 in FY 2035. Details behind these calculations can be found in the rate model contained in Appendix A. This forecast is based on the following set of assumptions:

- Most personnel and operating expenses grow by approximately 3.0% annually
- **Certain costs, such as insurance, workers' compensation, and healthcare, rise at higher rates.**
- Some expenses, including electricity and chemicals, increase in line with volume and customer growth.
- The town is forecast to fund its capital outlays from their systems rates and fees

Table III-2

TOWN OF SNOWFLAKE										
FORECAST OPERATING EXPENSES AND CAPITAL OUTLAYS										
SCENARIO:										
2025 10 02 -- Scenario I -- Status Quo										
Water				Wastewater				Total Water & Wastewater		
Operating Expense	Capital Outlays	Total		Operating Expense	Capital Outlays	Total		Operating Expense	Capital Outlays	Total
TY 2026	\$ 1,338,450	\$ 50,000	\$ 1,388,450	\$ 1,158,050	\$ 50,000	\$ 1,208,050	\$ 2,496,500	\$ 100,000	\$ 100,000	\$ 2,596,500
FY 2027	1,385,771	50,000	1,435,771	1,208,092	50,000	1,258,092	2,593,863	100,000	100,000	2,693,863
FY 2028	1,435,263	50,000	1,485,263	1,260,528	50,000	1,310,528	2,695,792	100,000	100,000	2,795,792
FY 2029	1,487,040	50,000	1,537,040	1,315,492	50,000	1,365,492	2,802,532	100,000	100,000	2,902,532
FY 2030	1,541,221	50,000	1,591,221	1,373,124	50,000	1,423,124	2,914,345	100,000	100,000	3,014,345
FY 2031	1,597,933	50,000	1,647,933	1,433,575	50,000	1,483,575	3,031,508	100,000	100,000	3,131,508
FY 2032	1,657,311	50,000	1,707,311	1,497,004	50,000	1,547,004	3,154,316	100,000	100,000	3,254,316
FY 2033	1,719,498	50,000	1,769,498	1,563,584	50,000	1,613,584	3,283,082	100,000	100,000	3,383,082
FY 2034	1,784,645	50,000	1,834,645	1,633,495	50,000	1,683,495	3,418,140	100,000	100,000	3,518,140
FY 2035	1,852,914	50,000	1,902,914	1,706,931	50,000	1,756,931	3,559,845	100,000	100,000	3,659,845

Capital Improvement Plan

Capital improvements are commonly defined as “expenditures to acquire or improve long term assets such as land, facilities, equipment or infrastructure.” These expenditures typically are for improvements exceeding \$50,000 and for assets having an anticipated life of five years or more. According to the **Town’s** latest estimates, there is a need for approximately \$3,250,000 in the water and wastewater system improvements from FY 2026 – FY 2030. A breakdown of the CIP is presented in Table III-3. It is worth noting that the project team has estimated an additional \$2,125,000 funds for the water CIP and \$500,000 for the wastewater CIP for FY 2031 – FY 2035. The **Town’s goal is to fund** the current CIP from the fund balance as it plans not to issue any debt in the forecast period.

Table III-3

TOWN OF SNOWFLAKE CAPITAL IMPROVEMENT PLAN FOR FUNDING THROUGH NEW BOND ISSUES FY 2026 - FY 2030			
SCENARIO: 2025 08 22 -- Scenario II -- Conservation			
WATER PROJECTS			
		Grant	Fund Draw
Water meter replacement	\$ 785,000	\$ 600,000	\$ 185,000
0.3 MG Tank at Well #3	600,000	-	600,000
Galvanized line replacement 3rd West	200,000	-	200,000
1st West Street waterline replacement	195,000	-	195,000
Galvanized line replacement 1st West	175,000	-	175,000
Remove Pressure Tank/ Install Bladder Tank @ Well # 3	85,000	-	85,000
Remove Pressure Tank/ Install Bladder Tank @ Well # 4	85,000	-	85,000
Install missing downtown fire hydrants(25)	60,000	-	60,000
Concho Bridge waterline crossing	50,000	-	50,000
Install missing water valves throughout system (15)	40,000	-	40,000
Miscellaneous Projects	130,000	-	130,000
Total Water Projects	\$ 2,405,000	\$ 600,000	\$ 1,805,000
WASTEWATER PROJECTS			
		Grant	Fund Draw
Pipe Replacement Hwy 277	\$ 200,000	-	\$ 200,000
Force Main - Main Lift station	150,000	-	150,000
Clay Pipe Replacement	125,000	-	125,000
Manhole Rehabilitation	125,000	-	125,000
Pipe Rehabilitation (Insituform)	125,000	-	125,000
1-ton Utility Truck - fully equipped	50,000	-	50,000
New Headworks and Screen	20,000	-	20,000
Water line to plant	20,000	-	20,000
Clarifier 1 Rehab	15,000	-	15,000
Clarifier 3 Rehab	15,000	-	15,000
Total Wastewater Projects	\$ 845,000	\$ -	\$ 845,000
Total Water and Wastewater Projects	\$ 3,250,000	\$ 600,000	\$ 2,650,000

Chart III-4A presents the **Town's** forecast unrestricted fund balance from FY 2026 – FY 2031, which will fund the **Town's CIP**. This is based on Scenario I (Status Quo) rate plan. Chart III-4B presents the fund balance with Scenario II rate plan.

Chart III-4A

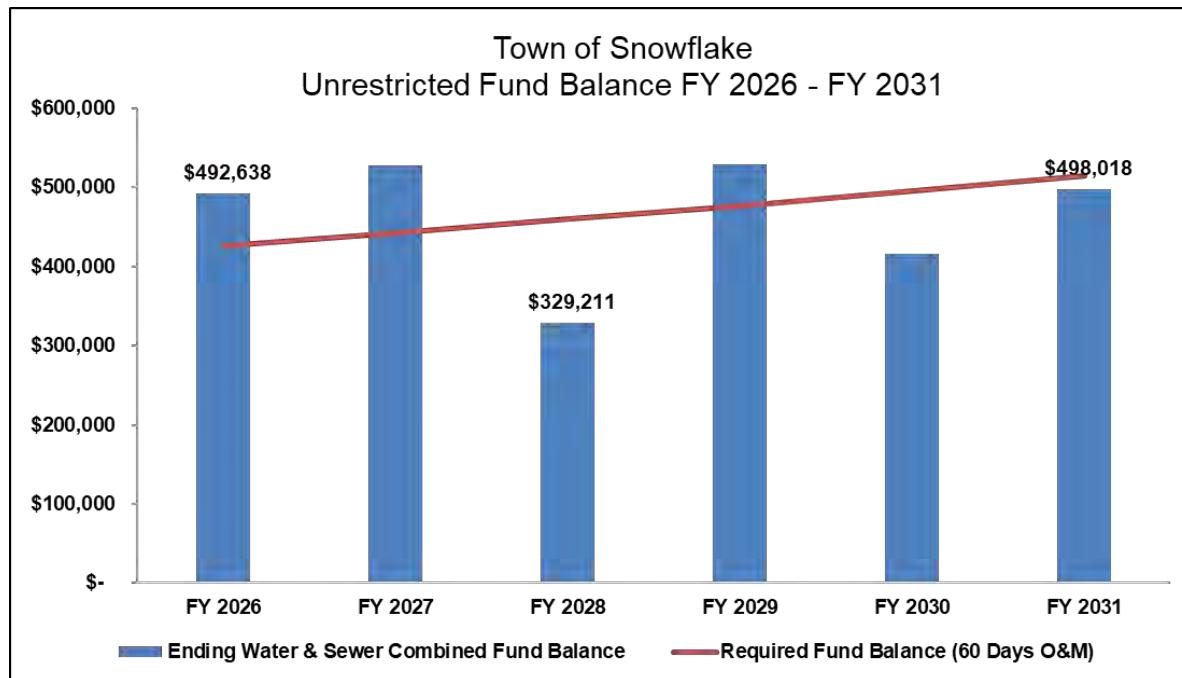
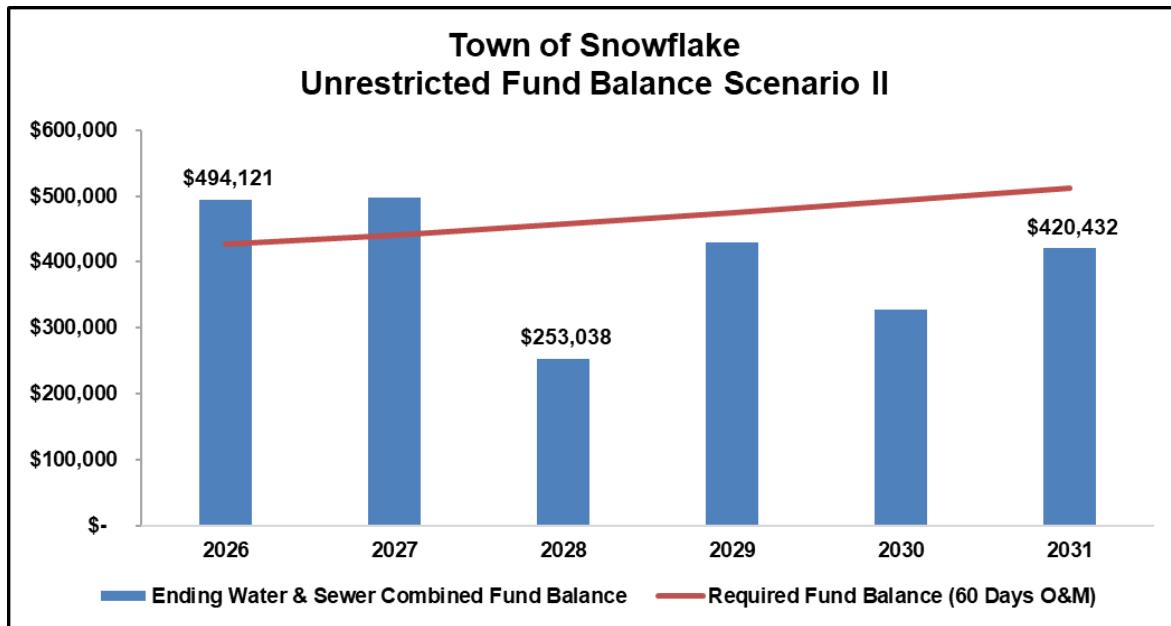


Chart III-4B



Non-Rate Revenues

Although sales revenues constitute most of the revenue received by the Town for water and wastewater service, a certain amount of revenue is accrued from non-rate sources. These revenues include connection fees, other fines and fees, and interest income. These non-rate revenues are subtracted from the overall budget to determine the revenue requirement to be raised from rates. Non-rate revenues are presented in Table III-5.

Table III-5

TOWN OF SNOWFLAKE					
FORECAST NON-RATE REVENUES					
SCENARIO:					
2025 10 02 -- Scenario I -- Status Quo					
		Water	Wastewater		Total Water & WW
TY 2026	\$	44,340	\$ 200,660	\$	245,000
FY 2027		44,340	200,660		245,000
FY 2028		44,340	200,660		245,000
FY 2029		44,340	200,660		245,000
FY 2030		44,340	200,660		245,000
FY 2031		44,340	200,660		245,000
FY 2032		44,340	200,660		245,000
FY 2033		44,340	200,660		245,000
FY 2034		44,340	200,660		245,000
FY 2035		44,340	200,660		245,000

Net Revenue Requirement

Table III-6 presents the test year and ten-year forecast for the Town's net revenue requirement to be raised from rates. Detailed calculations are presented in the rate model contained in Appendix A of this report. As shown, the total net revenue requirement goes from \$2,351,500 in TY 2026 to \$3,414,845 in FY 2035.

It should be noted that the Town has no debt service related to its water and wastewater system, and is not forecast to incur any debt in the next ten years. This is unusual for water utilities, and the Town should be commended for its prudent financial management.

Table III-6

TOWN OF SNOWFLAKE												
CURRENT AND FORECAST NET REVENUE REQUIREMENT												
SCENARIO: 2025 10 02 -- Scenario I -- Status Quo												
Operating Expenses		Capital Outlays		Debt Service		Transfers & Contingencies		Cost of Service		Non-Rate Revenues		Revenue Requirement
WATER Revenue Requirement												
TY 2026	\$ 1,338,450	\$ 50,000	\$ -	\$ 1,388,450	\$ 44,340	\$ 1,344,110						
FY 2027	1,385,771	50,000	-	1,435,771	44,340	1,391,431						
FY 2028	1,435,263	50,000	-	1,485,263	44,340	1,440,923						
FY 2029	1,487,040	50,000	-	1,537,040	44,340	1,492,700						
FY 2030	1,541,221	50,000	-	1,591,221	44,340	1,546,881						
FY 2031	1,597,933	50,000	-	1,647,933	44,340	1,603,593						
FY 2032	1,657,311	50,000	-	1,707,311	44,340	1,662,971						
FY 2033	1,719,498	50,000	-	1,769,498	44,340	1,725,158						
FY 2034	1,784,645	50,000	-	1,834,645	44,340	1,790,305						
FY 2035	1,852,914	50,000	-	1,902,914	44,340	1,858,574						
WASTEWATER Revenue Requirement												
TY 2026	\$ 1,158,050	\$ 50,000	\$ -	\$ 1,208,050	\$ 200,660	\$ 1,007,390						
FY 2027	1,208,092	50,000	-	1,258,092	200,660	1,057,432						
FY 2028	1,260,528	50,000	-	1,310,528	200,660	1,109,868						
FY 2029	1,315,492	50,000	-	1,365,492	200,660	1,164,832						
FY 2030	1,373,124	50,000	-	1,423,124	200,660	1,222,464						
FY 2031	1,433,575	50,000	-	1,483,575	200,660	1,282,914						
FY 2032	1,497,004	50,000	-	1,547,004	200,660	1,346,344						
FY 2033	1,563,584	50,000	-	1,613,584	200,660	1,412,924						
FY 2034	1,633,495	50,000	-	1,683,495	200,660	1,482,835						
FY 2035	1,706,931	50,000	-	1,756,931	200,660	1,556,271						
TOTAL Revenue Requirement												
TY 2026	\$ 2,496,500	\$ 100,000	\$ -	\$ 2,596,500	\$ 245,000	\$ 2,351,500						
FY 2027	2,593,863	100,000	-	2,693,863	245,000	2,448,863						
FY 2028	2,695,792	100,000	-	2,795,792	245,000	2,550,792						
FY 2029	2,802,532	100,000	-	2,902,532	245,000	2,657,532						
FY 2030	2,914,345	100,000	-	3,014,345	245,000	2,769,345						
FY 2031	3,031,508	100,000	-	3,131,508	245,000	2,886,508						
FY 2032	3,154,316	100,000	-	3,254,316	245,000	3,009,316						
FY 2033	3,283,082	100,000	-	3,383,082	245,000	3,138,082						
FY 2034	3,418,140	100,000	-	3,518,140	245,000	3,273,140						
FY 2035	3,559,845	100,000	-	3,659,845	245,000	3,414,845						

Water Utility Cost Functionalization

Once the total water and wastewater system costs have been identified, the next step in the rate development process is to isolate the costs associated with each system function. Some of these expenditures are a function of base water demand; others are based on the peak demands placed on the system. Certain costs are associated with serving customers regardless of the volume of water use or wastewater discharge. The basic steps used to allocate the Town's water revenue requirements include the following:

1. Each system's costs (revenue requirements) are categorized by utility function (i.e., treatment, distribution, administrative, customer). This process is known as *functionalization*.
2. Functionalized costs are classified based on the service characteristics or the types of demand served by the utility (base and maximum day). This process is known as *classification*.
3. Costs by service characteristic are allocated to customer classes in proportion to the service demands demonstrated by each class.

This three-step process allows for the allocation of system costs in the same terms as customer classes. The approaches described in this section follow standard industry practices. Water system costs are allocated to the following functions:

Treatment – the process by which raw water is converted to potable water

Distribution – the lines that carry water to individual customers' properties

Administration – miscellaneous overhead and other non-operating costs

Customer Billing – the processes involved in billing and providing other services to customers

The project team allocated operating budget line-item expenses individually to system functions based on general guidelines, specific research, and input from Town staff. The results of the allocation process for the test year are presented in Table III-7. The rate model presented in Appendix A includes a detailed listing of the allocations by line item.

Table III-7

TOWN OF SNOWFLAKE			
TEST YEAR WATER COST FUNCTIONALIZATION			
SCENARIO:	2025 10 02 -- Scenario I -- Status Quo		
	TY 2026		
	Revenue		
Treatment	\$	564,140	42.0%
Distribution		564,140	42.0%
Administration		146,855	10.9%
Customer		<u>68,975</u>	<u>5.1%</u>
Total		1,344,110	100.0%

Water Utility Cost Classification

The allocation of functionalized water system costs to service characteristics follows the base-extra capacity cost allocation method recommended by AWWA. Using this method, costs are segregated into the following categories:

Base costs – capital costs and O&M expenses associated with service to customers under average demand conditions. This category does not include any costs attributable to variations in water use resulting from peaks in demand. Base costs tend to vary directly with the total quantity of water used.

Maximum Day/Extra Capacity costs – costs attributable to facilities that are designed to meet peaking requirements. These costs include capital and operating charges for additional plant and system capacity beyond that required for average usage.

Customer Billing costs – costs associated with any aspect of customer service, including billing, accounting, and meter services. **These costs are independent of the amount of water used and the size of the customer's meter** and are not subject to peaking factors.

Limitations in the availability of information resulted in the decision not to attempt to allocate costs further to the maximum hour component.

According to AWWA Manual M-1, in the base-extra capacity method, care must be taken in separating costs between those devoted to base capacity and those devoted to extra capacity. Based on general industry standards, the **Town's** peak to average capacity factor is assumed to be 1.75. The peak to average factor is calculated by dividing the volume on the peak day of the year by the average daily volume. This means that facilities designed to meet maximum-day requirements, such as the treatment and distribution functions, are allocated 57% to base, and 43% to extra capacity.

All customer service-related costs are allocated 100% to customer billing. Administration costs are generally not directly assignable to individual classifications. Therefore, it is standard rate-making practice to allocate these costs on an indirect basis to service characteristics.

The rate model in Appendix A provides the detailed allocations of costs to service characteristics. The system-wide costs by service characteristic are shown in Table III-8. As with cost functionalization, these percentages are not expected to change significantly in the forecast period.

Table III-8

TOWN OF SNOWFLAKE			
TEST YEAR WATER COST CLASSIFICATION			
SCENARIO:		TY 2026	
			Revenue
Function		Requirement	Percent
Base	\$	844,450	62.83%
Maximum Day		422,225	31.41%
Customer		77,435	5.76%
Total		1,344,110	100.0%

Water Utility Cost Allocation

Allocation of costs by service characteristic to customer classes is based on the proportionate use levels of each characteristic by each class. The water utility costs for Test Year 2026 by customer classes are presented in Table III-9. The total water utility costs by customer class for the entire term of the study are summarized in Table III-10. Overall cost calculations are presented in detail in the rate model contained in Appendix A.

Table III-9

TOWN OF SNOWFLAKE			
TEST YEAR WATER COST ALLOCATION			
SCENARIO:		2025 10 02 -- Scenario I -- Status Quo	
		TY 2026	
		Revenue	
Function		Requirement	Percent
RESIDENTIAL		\$ 1,051,753	78.2%
MOTELS/PUBLIC BLDGS.		139,794	10.4%
COMMERCIAL		82,117	6.1%
WATER/RV PARK		2,064	0.2%
CONSTRUCTION WATER		6,707	0.5%
WATER- GOVERNMENTAL		61,675	4.6%
Fire		-	0.0%
Total		1,344,110	100.0%

Table III-10

TOWN OF SNOWFLAKE									
FORECAST WATER COST ALLOCATION									
SCENARIO: 2025 10 02 -- Scenario I -- Status Quo									
Year	RESIDENTIAL	MOTELS/PUBL IC BLDGS.	COMMERCIAL	WATER/RV PARK	CONSTRUCTION WATER	WATER- GOVERNMENTAL	Fire	Total	
TY 2026	\$ 1,051,753	\$ 139,794	\$ 82,117	\$ 2,064	\$ 6,707	\$ 61,675	\$ -	\$ 1,344,110	
FY 2027	1,091,804	142,747	84,939	2,108	6,850	62,982	-	1,391,431	
FY 2028	1,133,687	145,840	87,891	2,153	7,000	64,351	-	1,440,923	
FY 2029	1,177,497	149,080	90,980	2,201	7,157	65,785	-	1,492,700	
FY 2030	1,223,338	152,472	94,212	2,251	7,322	67,286	-	1,546,881	
FY 2031	1,271,321	156,022	97,596	2,303	7,494	68,857	-	1,603,593	
FY 2032	1,321,561	159,739	101,138	2,358	7,675	70,501	-	1,662,971	
FY 2033	1,374,182	163,628	104,848	2,415	7,863	72,222	-	1,725,158	
FY 2034	1,429,314	167,698	108,735	2,475	8,061	74,022	-	1,790,305	
FY 2035	1,487,099	171,957	112,807	2,538	8,267	75,906	-	1,858,574	

Wastewater Utility Cost Functionalization and Classification

Wastewater system costs are allocated to the following functions:

Treatment – the costs associated with treating wastewater volume discharges

Collection – the lines that transport wastewater from customers' properties to the wastewater treatment plant

Administration – miscellaneous overhead and other non-operating costs

Customer Billing – the processes involved in billing and other services to customers

As was the case for the water system, wastewater utility operating budget line-item expenses are allocated individually to functions. The results of the allocation process are presented in Table III-11. The rate model in Appendix A presents a detailed listing of the cost allocations by line item. As with the water utility, these percentages are not forecast to change significantly during the next ten years.

Table III-11

TOWN OF SNOWFLAKE			
TEST YEAR WASTEWATER COST FUNCTIONALIZATION			
SCENARIO:	2025 10 02 -- Scenario I -- Status Quo		
Function	TY 2026 Requirement	Percent	
Treatment	\$ 407,192	40.4%	
Collection	407,192	40.4%	
Administration	128,274	12.7%	
Customer	64,731	6.4%	
Total	1,007,390	100.0%	

Wastewater Utility Cost Allocation

Allocation of wastewater utility costs by service characteristic to customer classes is performed in the same manner as described for the water utility. However, since the Town does not record wastewater billing units for any customer class, except Commercial High volume customers, the wastewater cost allocation to customer classes based on estimated volumes. That said, the total wastewater utility costs by customer class based on the data provided are summarized in Table III-12. The rate model in Appendix A presents a detailed listing of the cost calculations by line item.

Table III-12

TOWN OF SNOWFLAKE										
FORECAST WASTEWATER COST ALLOCATION										
SCENARIO:		2025 10 02 -- Scenario I -- Status Quo								
Year	RESIDENTIAL SEWER	SEWER/MOTELS	COMMERCIAL SEWER - High	COMMERCIAL BASE RATE SE	SEWER/RV PARK	SEWER/PUBLI C BLDG.	SEWER/GOLF COURSE	Total		
TY 2026	\$ 840,508	\$ 11,450	\$ 54,314	\$ 4,725	\$ 16,688	\$ 53,103	\$ 1,933	\$ 982,723		
FY 2027	883,980	11,849	56,999	4,899	17,265	54,924	2,004	1,031,920		
FY 2028	929,569	12,263	59,812	5,078	17,864	56,814	2,078	1,083,479		
FY 2029	977,392	12,694	62,761	5,265	18,487	58,779	2,154	1,137,532		
FY 2030	1,027,574	13,141	65,853	5,460	19,134	60,820	2,234	1,194,216		
FY 2031	1,080,249	13,607	69,097	5,662	19,807	62,944	2,316	1,253,682		
FY 2032	1,135,560	14,091	72,500	5,872	20,508	65,154	2,402	1,316,087		
FY 2033	1,193,657	14,595	76,073	6,090	21,237	67,455	2,492	1,381,599		
FY 2034	1,254,703	15,120	79,825	6,318	21,997	69,851	2,585	1,450,398		
FY 2035	1,318,869	15,667	83,766	6,555	22,788	72,349	2,682	1,522,676		



Section IV

SECTION IV

Water and Wastewater Rate Design



of revenue.

Rate Design Scenarios

The Town last increased water and wastewater rates in early 2025. This section of the report presents two separate and distinct water and wastewater rate plan scenarios for the Town to consider. Each of the rate design alternatives contained in this section are forecast to recover sufficient revenues to fund current and future operating expenses.

Each scenario presents a five year rate plan, with the first adjustment scheduled for January 2026 and subsequent adjustments in January of each of the following years. The Council has the option of adopting the entire five year plan in one ordinance, or plans for a lesser number of years. Further, adopting a multi-year rate plan does not preclude the Council from revisiting and potentially amending the rate plan at a later date.

The two rate design Scenarios are:

- Scenario I – “Status Quo” – no change to existing rate structure, except the Golf Course rate that aligns with the residential rate beginning January 2028.
- Scenario II – “Conservation” – creating a three tier inclining block volume rate structure for residential water customers.

Each Scenario’s assumptions, proposed rates and rate impacts are detailed in the next several pages.

Rate design involves determining charges for each class of customers that will generate a desired level of revenue. Over the course of the engagement, the project team participated in numerous conversations and meetings with Town staff at which alternative rate plans were discussed. As a result of these conversations and work sessions, the project team has developed the alternative long-term rate plans presented in this section.

The plans are designed to allow the Town to recover sufficient and equivalent revenues to meet all operating and capital obligations. Both plans are forecast to result in approximately the same amount

Rate Design – Scenario I – “**Status Quo**”

This rate plan applies uniform increases from January 2026 through January 2030 across the entire forecast period, while retaining the current rate structure, including a single usage tier for water. The minimum charge for residential customers would continue to include 2,000 gallons of water.

In January 2028, the sewer rates for Residential and Commercial customers will align with the Golf Course rate.

Table IV-1 summarizes the water rate recommendations for the period from Jan. 2026 – Jan. 2030.

Table IV-2 **presents the Town’s proposed wastewater rate plan** for the same period.

Table IV-3 calculates the average impact on monthly water and wastewater bills of the proposed rate design at various usage levels. The results of the Scenario I – Status Quo analysis, including forecast revenues and expenses, are included in Appendix A.



Table IV-1

TOWN OF SNOWFLAKE		WATER RATE PLAN -- SCENARIO I						
		Effective		Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
RESIDENTIAL AND NON-RESIDENTIAL		Current						
Monthly Minimum Charge								
All Meters	\$	29.49	\$	32.14	\$	34.07	\$	35.78
2,000 Above		1.99		2.17		2.30		2.41
1 Above		1.99		2.17		2.30		2.41
CONSTRUCTION WATER								
Monthly Minimum Charge		5.00		5.45		5.78		6.07
Volume Rate/1,000 Gal		5.00		5.45		5.78		6.07

Table IV-2

TOWN OF SNOWFLAKE		WASTEWATER RATE PLAN -- SCENARIO I						
		Effective		Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
RESIDENTIAL SEWER		Current						
Monthly Minimum Charge	\$	41.36	\$	43.07	\$	46.95	\$	51.17
Volume Rate/1,000 Gal		-		-		-		-
SEWER/MOTELS								
Monthly Minimum Charge		13.07		13.61		14.83		16.17
Volume Rate/1,000 Gal		-		-		-		-
COMMERCIAL SEWER - High Volume								
Monthly Minimum Charge		-		-		-		-
Volume Rate/1,000 Gal		1.30		1.42		1.54		1.68
COMMERCIAL BASE RATE SE								
Monthly Minimum Charge		41.36		43.07		46.95		51.17
Volume Rate/1,000 Gal		-		-		-		-
SEWER/RV PARK								
Monthly Minimum Charge		13.07		13.61		14.83		16.17
Volume Rate/1,000 Gal		-		-		-		-
SEWER/PUBLIC BLDG.								
Monthly Minimum Charge		70.83		73.76		80.40		87.63
Volume Rate/1,000 Gal		-		-		-		-
SEWER/GOLF COURSE								
Monthly Minimum Charge		29.36		37.50		45.00		51.17
Volume Rate/1,000 Gal		-		-		-		-

Table IV-3

TOWN OF SNOWFLAKE		SCENARIO I -- IMPACT ON MONTHLY CHARGES					
		Effective					
Residential Standard Monthly Bill		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
5,000 Gal Water & WW	Total	\$ 76.81	\$ 81.71	\$ 87.90	\$ 94.18	\$ 98.11	\$ 101.70
	Increase -- \$		\$ 4.90	\$ 6.19	\$ 6.27	\$ 3.93	\$ 3.59
	Increase -- %		6.4%	7.6%	7.1%	4.2%	3.7%
12,000 Gal Water; 5K WW	Total	90.71	96.87	103.97	111.05	115.31	119.25
	Increase -- \$		\$ 6.15	\$ 7.10	\$ 7.08	\$ 4.27	\$ 3.93
	Increase -- %		6.8%	7.3%	6.8%	3.8%	3.4%
30,000 Gal Water; 5K WW	Total	126.47	135.84	145.28	154.42	159.56	164.38
	Increase -- \$		\$ 9.37	\$ 9.44	\$ 9.14	\$ 5.14	\$ 4.82
	Increase -- %		7.4%	7.0%	6.3%	3.3%	3.0%
Commercial Standard Monthly Bill							
25,000 Gal Water & WW	Total	\$ 120.60	\$ 129.44	\$ 138.50	\$ 147.30	\$ 152.30	\$ 156.97
	Increase -- \$		\$ 8.84	\$ 9.06	\$ 8.80	\$ 4.99	\$ 4.67
	Increase -- %		7.3%	7.0%	6.4%	3.4%	3.1%
50,000 Gal Water & WW	Total	170.35	183.67	195.98	207.66	213.86	219.76
	Increase -- \$		\$ 13.32	\$ 12.31	\$ 11.68	\$ 6.20	\$ 5.90
	Increase -- %		7.8%	6.7%	6.0%	3.0%	2.8%

Rate Design – Scenario II – “Conservation”

The concept involves implementing higher unit charges as water usage increases, applied only to residential customers. Under this approach, there would be no changes to the rate structure for non-residential water customers or to all wastewater customers.

The primary advantages are that it encourages more efficient use of water and minimizes bill impacts for customers with the lowest usage. However, the main challenge is that it would result in significantly higher costs for high-volume residential customers.

Table IV-4 summarizes the water rate recommendations for the period from Jan. 2026 – Jan. 2030 under this scenario.

Table IV-5 presents the Town's proposed wastewater rate plan for the same period as water.

Table IV-6 calculates the average impact on monthly water and wastewater bills of the proposed rate design at various usage levels. The results of the Scenario II – Conservation analysis are included in Appendix B.

Table IV-7 presents a comparison of residential monthly bill comparison between the two rate scenarios.

Table IV-4

TOWN OF SNOWFLAKE		WATER RATE PLAN -- SCENARIO II					
Scenario: 2025 10 02 -- Scenario II -- Conservation		Effective					
		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
Water Rates -- Residential and Commercial							
Monthly Minimum Charge --All Meters		\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56
Volume Rate/1,000 Gal -- Residential							
2,000	12,000	1.99	2.09	2.19	2.30	2.42	2.47
12,001	25,000	1.99	2.61	2.74	2.88	3.02	3.08
25,001	Above	1.99	3.26	3.43	3.60	3.78	3.86
Water Rates -- Commercial							
Monthly Minimum Charge --All Meters		29.49	30.96	32.51	34.14	35.85	36.56
Volume Rate Per 1,000 Gal							
1	Above	1.99	2.09	2.19	2.30	2.42	2.47
Water Rates -- Xonstruction							
Monthly Minimum Charge --All Meters		5.00	5.25	5.51	5.79	6.08	6.20
Volume Rate Per 1,000 Gal							
		5.00	5.25	5.51	5.79	6.08	6.20

Table IV-5

TOWN OF SNOWFLAKE		WASTEWATER RATE PLAN -- SCENARIO II					
Wastewater Monthly Rates and Charges		Effective					
		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30
RESIDENTIAL SEWER							
Monthly Minimum Charge		\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95
Volume Rate/1,000 Gal		-	-	-	-	-	-
SEWER/MOTELS							
Monthly Minimum Charge		13.07	13.61	14.83	16.17	17.14	18.00
Volume Rate/1,000 Gal		-	-	-	-	-	-
COMMERCIAL SEWER - High Volume							
Monthly Minimum Charge		-	-	-	-	-	-
Volume Rate/1,000 Gal		1.30	1.42	1.54	1.68	1.78	1.87
COMMERCIAL BASE RATE SE							
Monthly Minimum Charge		41.36	43.07	46.95	51.17	54.24	56.95
Volume Rate/1,000 Gal		-	-	-	-	-	-
SEWER/RV PARK							
Monthly Minimum Charge		13.07	13.61	14.83	16.17	17.14	18.00
Volume Rate/1,000 Gal		-	-	-	-	-	-
SEWER/PUBLIC BLDG.							
Monthly Minimum Charge		70.83	73.76	80.40	87.63	92.89	97.54
Volume Rate/1,000 Gal		-	-	-	-	-	-
SEWER/GOLF COURSE							
Monthly Minimum Charge		29.36	37.50	45.00	51.17	54.24	56.95
Volume Rate/1,000 Gal		-	-	-	-	-	-

Table IV-6

TOWN OF SNOWFLAKE		SCENARIO II -- IMPACT ON MONTHLY CHARGES						
		Effective						
Residential Standard Monthly Bill		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	
5,000 Gal Water & WW	Total	\$ 76.82	\$ 80.30	\$ 86.04	\$ 92.22	\$ 97.34	\$ 100.92	
	Increase -- \$		\$ 3.48	\$ 5.74	\$ 6.18	\$ 5.12	\$ 3.57	
	Increase -- %		4.5%	7.1%	7.2%	5.6%	3.7%	
12,000 Gal Water; 5K WW	Total	90.75	94.93	101.40	108.35	114.28	118.19	
	Increase -- \$		\$ 4.18	\$ 6.47	\$ 6.95	\$ 5.93	\$ 3.91	
	Increase -- %		4.6%	6.8%	6.9%	5.5%	3.4%	
30,000 Gal Water; 5K WW	Total	126.57	145.21	154.19	163.78	172.48	177.56	
	Increase -- \$		\$ 18.64	\$ 8.98	\$ 9.59	\$ 8.70	\$ 5.08	
	Increase -- %		14.7%	6.2%	6.2%	5.3%	2.9%	
Commercial Standard Monthly Bill		Effective						
25,000 Gal Water & WW	Total	\$ 120.60	\$ 126.27	\$ 134.31	\$ 142.90	\$ 150.56	\$ 155.20	
	Increase -- \$		\$ 5.67	\$ 8.04	\$ 8.59	\$ 7.66	\$ 4.64	
	Increase -- %		4.7%	6.4%	6.4%	5.4%	3.1%	
50,000 Gal Water & WW	Total	170.35	178.51	189.16	200.49	211.03	216.88	
	Increase -- \$		\$ 8.16	\$ 10.65	\$ 11.34	\$ 10.54	\$ 5.85	
	Increase -- %		4.8%	6.0%	6.0%	5.3%	2.8%	

Table IV-7

TOWN OF SNOWFLAKE		Effective						
Residential Standard Monthly Bill		Current	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	
5,000 Gal	Water Only							
	Scen I -- Status Quo	\$ 35.46	\$ 38.64	\$ 40.96	\$ 43.01	\$ 43.87	\$ 44.74	
	Scen II -- Conservation	35.46	37.23	39.09	41.05	43.10	43.96	
12,000 Gal	Water Only							
	Scen I -- Status Quo	49.39	53.80	57.02	59.87	61.07	62.29	
	Scen II -- Conservation	49.39	51.86	54.45	57.18	60.03	61.23	
30,000 Gal	Water Only							
	Scen I -- Status Quo	85.21	92.77	98.34	103.25	105.32	107.42	
	Scen II -- Conservation	85.21	102.14	107.24	112.61	118.24	120.60	
	Difference	-	(1.41)	(1.86)	(1.96)	(0.76)	(0.78)	
	Difference	-	(1.94)	(2.57)	(2.70)	(1.04)	(1.06)	
	Difference	-	9.37	8.91	9.36	12.92	13.18	

Notes on Rate Recommendations

The forecast and recommendations presented in this study represent a combination of the best information available from the Town and the project team's expertise. However, this forecast relies in part on assumptions about future events and events beyond the control of the project team (such as account growth rates within the Town). The forecast and recommendations contained in this study may be subject to revision if any of the following events occurs:

- Actual growth in accounts and consumed volumes is less than (or significantly greater than) forecast
- Capital improvement plan funding costs increase significantly due to the rising cost of materials or other factors
- An unforeseen event impacts the Town, such as an extended recession, natural catastrophe, or terrorist attack
- Town budget levels or priorities change significantly from those forecast in this study

It should be noted that none of these events are foreseen by the project team or the Town at this time.

If any of these events occur, the Town may be compelled to consider further adjustments to its water and wastewater rates.



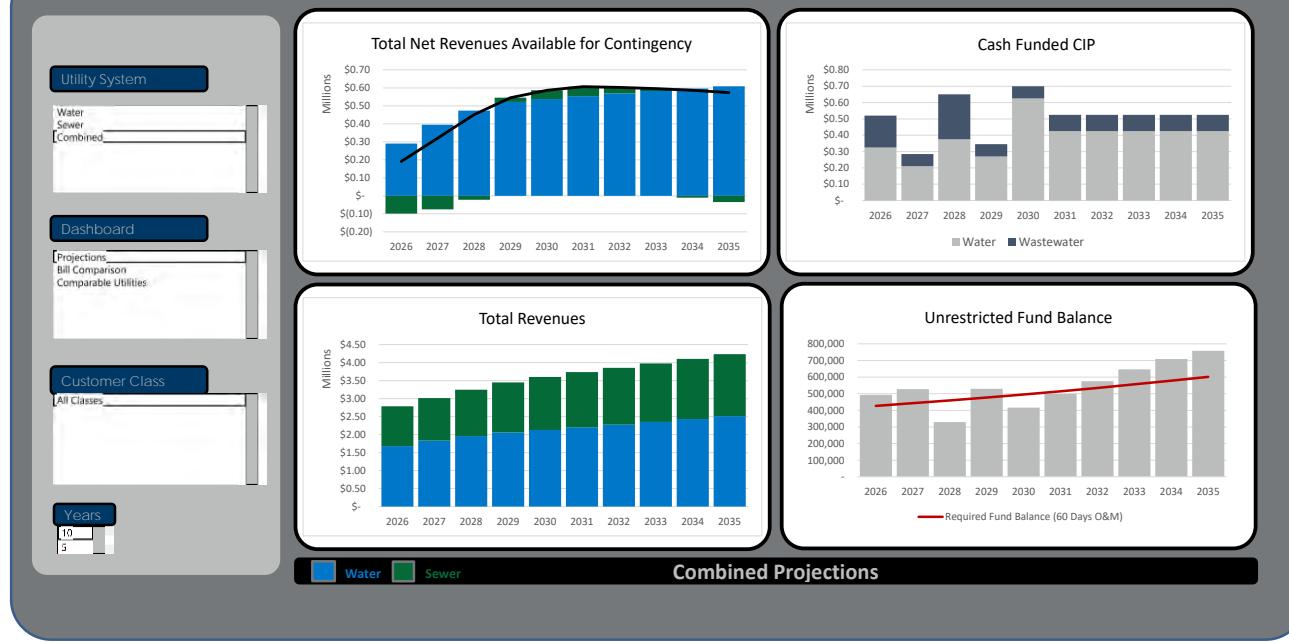
Appendix A



Town of Snowflake

Ten Year Rate Analysis and Pro Forma

Fiscal Years 2026 - 2035



	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Rate Adjustments										
Meter Charge	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Volume Charge	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Sewer Rate Adjustments										
Base Charge	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Volume Charge Residential	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Volume Charge Non-Residential	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%

Future Debt Term 25 ▼

Water Future Bond Issues

Alternative	Proposed
2026	\$ -
2027	\$ -
2028	\$ -
2029	\$ -
2030	\$ -
2031	\$ -
2032	\$ -
2033	\$ -
2034	\$ -
2035	\$ -

Sewer Future Bond Issues

Alternative	Proposed
2026	\$ -
2027	\$ -
2029	\$ -
2030	\$ -
2031	\$ -
2032	\$ -
2033	\$ -
2034	\$ -
2035	\$ -

		TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL					
		Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30

Water Summary

Scen: 2025 10 02 -- Scenario I -- Status Quo

1 Water Monthly Rates and Charges**CITY Water Rate and Charges****W1 RESIDENTIAL**Monthly Minimum Charge

All Classes \$ 29.49 \$ 32.14 \$ 34.07 \$ 35.78 \$ 36.49 \$ 37.22

Volume Rate/1,000 Gal

2,000 Above 1.99 2.17 2.30 2.41 2.46 2.51

W2 MOTELS/PUBLIC BLDGS.Monthly Minimum Charge

All Classes \$ 29.49 \$ 32.14 \$ 34.07 \$ 35.78 \$ 36.49 \$ 37.22

Volume Rate/1,000 Gal

1 Above 1.99 2.17 2.30 2.41 2.46 2.51

W3 COMMERCIALMonthly Minimum Charge

All Classes \$ 29.49 \$ 32.14 \$ 34.07 \$ 35.78 \$ 36.49 \$ 37.22

Volume Rate/1,000 Gal

1 Above 1.99 2.17 2.30 2.41 2.46 2.51

W4 WATER/RV PARKMonthly Minimum Charge

All Classes \$ 29.49 \$ 32.14 \$ 34.07 \$ 35.78 \$ 36.49 \$ 37.22

Volume Rate/1,000 Gal

1 Above 1.99 2.17 2.30 2.41 2.46 2.51

W5 CONSTRUCTION WATERMonthly Minimum Charge

All Classes \$ 5.00 \$ 5.45 \$ 5.78 \$ 6.07 \$ 6.19 \$ 6.31

Volume Rate/1,000 Gal

1 Above 5.00 5.45 5.78 6.07 6.19 6.31

		TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL					
		Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30
Water Summary							
Scen: 2025 10 02 -- Scenario I -- Status Quo							
1 Water Monthly Rates and Charges							
2 Wastewater Monthly Rates and Charges							
RESIDENTIAL SEWER							
<u>Monthly Minimum Charge</u>		All Classes	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24
<u>Volume Rate/1,000 Gal</u>		1 Above	-	-	-	-	-
SEWER/MOTELS							
<u>Monthly Minimum Charge</u>		All Classes	13.07	13.61	14.83	16.17	17.14
<u>Volume Rate/1,000 Gal</u>		1 Above	-	-	-	-	-
COMMERCIAL SEWER - High Volume							
<u>Monthly Minimum Charge</u>		All Classes	-	-	-	-	-
<u>Volume Rate/1,000 Gal</u>		1 Above	1.30	1.42	1.54	1.68	1.78
COMMERCIAL BASE RATE SE							
<u>Monthly Minimum Charge</u>		All Classes	41.36	43.07	46.95	51.17	54.24
<u>Volume Rate/1,000 Gal</u>		1 Above	-	-	-	-	-

		TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL					
		Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30

Water Summary

Scen: 2025 10 02 -- Scenario I -- Status Quo

1 Water Monthly Rates and Charges**SEWER/RV PARK****Monthly Minimum Charge**

All Classes	13.07	13.61	14.83	16.17	17.14	18.00
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Volume Rate/1,000 Gal

1	Above	-	-	-	-	-
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SEWER/PUBLIC BLDG.**Monthly Minimum Charge**

All Classes	70.83	73.76	80.40	87.63	92.89	97.54
-------------	-------	-------	-------	-------	-------	-------

Volume Rate/1,000 Gal

1	Above	-	-	-	-	-
---	-------	---	---	---	---	---

SEWER/GOLF COURSE**Monthly Minimum Charge**

All Classes	29.36	37.50	45.00	51.17	54.24	56.95
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Volume Rate/1,000 Gal

1	Above	-	-	-	-	-
---	-------	---	---	---	---	---

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Jan-26 Current 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035		

Revenue Expense Summary**Scenario: 2025 10 02 -- Scenario I -- Status Quo****5 Revenues and Expenses -- CASH BASIS****Water Revenues****Water Rate Revenue**

W.1	RESIDENTIAL	\$ 1,385,672	\$ 1,517,197	\$ 1,628,097	\$ 1,715,956	\$ 1,778,209	\$ 1,842,266	\$ 1,908,174	\$ 1,975,982	\$ 2,045,738	\$ 2,117,495
W.2	MOTELS/PUBLIC BLDS.	114,766	123,588	130,470	135,316	138,023	140,783	143,599	146,471	149,400	152,388
W.3	COMMERCIAL	127,041	138,618	148,251	155,741	160,880	166,162	171,590	177,170	182,903	188,796
W.4	WATER/RV PARK	1,942	2,091	2,207	2,289	2,335	2,382	2,429	2,478	2,528	2,578
W.5	CONSTRUCTION WATER	4,876	5,251	5,544	5,749	5,864	5,982	6,101	6,223	6,348	6,475
W.6	WATER- GOVERNMENTAL	-	-	-	-	-	-	-	-	-	-
W.7	Fire	-	-	-	-	-	-	-	-	-	-
W.8	0	-	-	-	-	-	-	-	-	-	-
W.9	0	-	-	-	-	-	-	-	-	-	-
W.10	Other3	-	-	-	-	-	-	-	-	-	-
		1,634,296	1,786,745	1,914,570	2,015,053	2,085,311	2,157,575	2,231,894	2,308,324	2,386,917	2,467,732
	Non-Rate Revenues	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340
	Total Revenues	1,678,636	1,831,085	1,958,909	2,059,392	2,129,651	2,201,914	2,276,234	2,352,663	2,431,257	2,512,071

Water Cost of Service**Budget Code**

P	Personnel	\$ 440,000	\$ 459,200	\$ 479,456	\$ 500,838	\$ 523,421	\$ 547,287	\$ 572,522	\$ 599,219	\$ 627,478	\$ 657,408
SU	Supplies	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786
O&M	Operations & Maintenance	316,000	329,880	344,307	359,301	374,882	391,073	407,896	425,375	443,533	462,396
A	Administrative Expense	380,450	385,960	391,697	397,673	403,897	410,380	417,134	424,171	431,502	439,141
U	Utilities	194,000	202,491	211,316	220,487	230,017	239,919	250,207	260,895	271,998	283,531
O	Operations	-	-	-	-	-	-	-	-	-	-
MI	Miscellaneous	500	515	530	546	563	580	597	615	633	652
CO	Capital Outlays	-	-	-	-	-	-	-	-	-	-
CL	Capital Lease	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
		1,338,450	1,385,771	1,435,263	1,487,040	1,541,221	1,597,933	1,657,311	1,719,498	1,784,645	1,852,914

Department Code

W	Water Department	\$ 1,338,450	\$ 1,385,771	\$ 1,435,263	\$ 1,487,040	\$ 1,541,221	\$ 1,597,933	\$ 1,657,311	\$ 1,719,498	\$ 1,784,645	\$ 1,852,914
WW	Wastewater Department	-	-	-	-	-	-	-	-	-	-
NP	Non-Departmental	-	-	-	-	-	-	-	-	-	-
NR	Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
0	#N/A	-	-	-	-	-	-	-	-	-	-
Total		1,338,450	1,385,771	1,435,263	1,487,040	1,541,221	1,597,933	1,657,311	1,719,498	1,784,645	1,852,914

Total Operating Expenses**Net Revenues for Transfers, Capital Outlays and Debt Service**

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Revenue Expense Summary												
Scenario: 2025 10 02 -- Scenario I -- Status Quo												
5 Revenues and Expenses – CASH BASIS												
Wastewater Revenues												
Wastewater Rate Revenue												
WW.1 RESIDENTIAL SEWER	\$ 772,367	\$ 833,735	\$ 923,383	\$ 1,010,097	\$ 1,082,961	\$ 1,140,414	\$ 1,180,796	\$ 1,222,336	\$ 1,265,066	\$ 1,309,016		
WW.2 SEWER/MOTELS	11,487	12,200	13,298	14,320	15,118	15,679	15,993	16,313	16,639	16,972		
WW.3 COMMERCIAL SEWER - High Volume	14,719	16,256	17,951	19,580	20,934	21,984	22,703	23,441	24,199	24,979		
WW.4 COMMERCIAL BASE RATE SE	59,743	63,453	69,164	74,480	78,628	81,548	83,179	84,843	86,540	88,271		
WW.5 SEWER/RV PARK	9,572	10,167	11,082	11,933	12,598	13,066	13,327	13,594	13,866	14,143		
WW.6 SEWER/PUBLIC BLDG.	21,615	22,958	25,024	26,948	28,448	29,505	30,095	30,697	31,311	31,937		
WW.7 SEWER/GOLF COURSE	19,029	23,603	27,639	30,474	32,171	33,366	34,033	34,714	35,408	36,116		
WW.8 0	-	-	-	-	-	-	-	-	-	-		
WW.9 0	-	-	-	-	-	-	-	-	-	-		
WW.10 0	-	-	-	-	-	-	-	-	-	-		
	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434		
Non-Rate Revenues	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660		
Total Revenues	1,109,192	1,183,032	1,288,201	1,388,492	1,471,518	1,536,223	1,580,786	1,626,598	1,673,689	1,722,094		
Wastewater Cost of Service												
Budget Code												
P Personnel	\$ 515,000	\$ 538,700	\$ 563,771	\$ 590,307	\$ 618,409	\$ 648,185	\$ 679,753	\$ 713,237	\$ 748,773	\$ 786,506		
SU Supplies	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	7,046		
O&M Operations & Maintenance	314,100	327,889	342,222	357,117	372,596	388,681	405,393	422,756	440,795	459,533		
A Administrative Expense	215,550	223,225	231,189	239,457	248,038	256,947	266,196	275,800	285,772	296,128		
U Utilities	107,500	112,201	117,087	122,164	127,440	132,922	138,618	144,535	150,681	157,066		
O Operations	-	-	-	-	-	-	-	-	-	-		
MI Miscellaneous	500	515	530	546	563	580	597	615	633	652		
CL Capital Lease	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931		
Department Code												
W Water Department	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
WW Wastewater Department	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931		
NP Non-Departmental	-	-	-	-	-	-	-	-	-	-		
NR Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
Total	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931		
Total Operating Expenses	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931		
Net Revenues for Transfers, Capital Outlays and Debt Service	(48,858)	(25,060)	27,672	73,000	98,395	102,649	83,782	63,014	40,194	15,163		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL													
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035		
Forecast Summary													
Scenario: 2025 10 02 -- Scenario I -- Status Quo													
1 Water and Wastewater Rates													
Water Rates -- Residential													
Monthly Minimum Charge													
3/4"	\$	29.49	\$	32.14	\$	34.07	\$	35.78	\$	36.49	\$	37.22	\$
1"		29.49		32.14		34.07		35.78		36.49		37.22	
1 1/2"		29.49		32.14		34.07		35.78		36.49		37.22	
2"		29.49		32.14		34.07		35.78		36.49		37.22	
3"		29.49		32.14		34.07		35.78		36.49		37.22	
4"		29.49		32.14		34.07		35.78		36.49		37.22	
6"		29.49		32.14		34.07		35.78		36.49		37.22	
Volume Rate Per 1,000 Gal													
2,000	Above		1.99		2.17		2.30		2.41		2.46		2.51
Above	Above		1.99		2.17		2.30		2.41		2.46		2.51
Above	Above		1.99		2.17		2.30		2.41		2.46		2.51
Water Rates -- Commercial													
Monthly Minimum Charge													
3/4"	\$	29.49	\$	32.14	\$	34.07	\$	35.78	\$	36.49	\$	37.22	\$
1"		29.49		32.14		34.07		35.78		36.49		37.22	
1 1/2"		29.49		32.14		34.07		35.78		36.49		37.22	
2"		29.49		32.14		34.07		35.78		36.49		37.22	
3"		29.49		32.14		34.07		35.78		36.49		37.22	
4"		29.49		32.14		34.07		35.78		36.49		37.22	
6"		29.49		32.14		34.07		35.78		36.49		37.22	
8"		29.49		32.14		34.07		35.78		36.49		37.22	
Volume Rate Per 1,000 Gal													
1	Above		\$	1.99	\$	2.17	\$	2.30	\$	2.41	\$	2.46	\$
Wastewater Rates - Residential													
Monthly Minimum Charge	\$	41.36	\$	43.07	\$	46.95	\$	51.17	\$	54.24	\$	56.95	\$
Volume Rate/1,000 Gal	-	-	-	-	-	-	-	-	-	-	-	-	-
Wastewater Rates - Commercial I													
Monthly Minimum Charge	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$
Volume Rate/1,000 Gal		1.30		1.42		1.54		1.68		1.78		1.87	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL													
Current		Jan-26 2026		Jan-27 2027		Jan-28 2028		Jan-29 2029		Jan-30 2030		Jan-31 2031	
2025 10 02 -- Scenario I -- Status Quo													
Forecast Summary													
2	Residential Standard Monthly Bill -- 1" Meter												
5,000 Gal	Total	5/5	\$ 80.78	\$ 86.04	\$ 92.49	\$ 99.00	\$ 103.02	\$ 106.71	\$ 108.85	\$ 111.02	\$ 113.24	\$ 115.51	\$ 117.82
Water & WW	Increase -- \$			5.26	6.45	6.50	4.03	3.69	2.13	2.18	2.22	2.26	2.31
	Increase -- %			6.5%	7.5%	7.0%	4.1%	3.6%	2.0%	2.0%	2.0%	2.0%	2.0%
7,000 Gal	Total	7/5	84.75	90.37	97.08	103.82	107.94	111.73	113.96	116.24	118.56	120.94	123.35
Water; 5K WW	Increase -- \$			5.62	6.71	6.73	4.12	3.79	2.23	2.28	2.32	2.37	2.42
	Increase -- %			6.6%	7.4%	6.9%	4.0%	3.5%	2.0%	2.0%	2.0%	2.0%	2.0%
15,000 Gal	Total	15/10	100.65	107.69	115.45	123.10	127.60	131.78	134.42	137.11	139.85	142.65	145.50
Water; 10K W'	Increase -- \$			7.05	7.75	7.65	4.51	4.18	2.64	2.69	2.74	2.80	2.85
	Increase -- %			7.0%	7.2%	6.6%	3.7%	3.3%	2.0%	2.0%	2.0%	2.0%	2.0%
Commercial Monthly Bill -- All Meters													
25,000 Gal	Total		\$ 111.65	\$ 121.70	\$ 130.06	\$ 138.11	\$ 142.56	\$ 146.75	\$ 149.68	\$ 152.67	\$ 155.73	\$ 158.84	\$ 162.02
Water & WW	Increase -- \$			10.05	8.36	8.05	4.45	4.19	2.93	2.99	3.05	3.11	3.18
	Increase -- %			9.0%	6.9%	6.2%	3.2%	2.9%	2.0%	2.0%	2.0%	2.0%	2.0%

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Forecast Summary												
Scenario: 2025 10 02 -- Scenario I -- Status Quo												
3 Fund Balance, Revenues and Expenses												
Beginning of TY Fund Balance	\$ 821,310											
TY Transfer/Use	-											
Revised Beginning Fund Balance	\$ 821,310	\$ 492,638	\$ 527,893	\$ 329,211	\$ 529,563	\$ 416,388	\$ 498,018	\$ 575,723	\$ 646,902	\$ 708,709		
Revenues and Expenses												
Water Rate Revenues	1,634,296	1,786,745	1,914,570	2,015,053	2,085,311	2,157,575	2,231,894	2,308,324	2,386,917	2,467,732		
WW Rate Revenues	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434		
Non-Rate Revenues	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000		
Total Revenues	2,787,828	3,014,117	3,247,110	3,447,884	3,601,170	3,738,138	3,857,020	3,979,261	4,104,946	4,234,165		
Operating Expenses	2,496,500	2,593,863	2,695,792	2,802,532	2,914,345	3,031,508	3,154,316	3,283,082	3,418,140	3,559,845		
Net Revenues for Transfers, Capital Outlays and Debt Service	291,328	420,254	551,318	645,352	686,825	706,630	702,705	696,179	686,806	674,320		
Capital Outlays .	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		
Net Revenues Available for Debt Service	191,328	320,254	451,318	545,352	586,825	606,630	602,705	596,179	586,806	574,320		
Current Debt Service	-	-	-	-	-	-	-	-	-	-		
Future Debt Service	-	-	-	-	-	-	-	-	-	-		
Total Debt Service	-	-	-	-	-	-	-	-	-	-		
Net Revenues for Contingencies and Transfers	191,328	320,254	451,318	545,352	586,825	606,630	602,705	596,179	586,806	574,320		
Transfers												
Total Contingencies & Transfers	-	-	-	-	-	-	-	-	-	-		
Total Cost of Service	2,596,500	2,693,863	2,795,792	2,902,532	3,014,345	3,131,508	3,254,316	3,383,082	3,518,140	3,659,845		
Net Revenues	191,328	320,254	451,318	545,352	586,825	606,630	602,705	596,179	586,806	574,320		
Percent of COS	7.4%	11.9%	16.1%	18.8%	19.5%	19.4%	18.5%	17.6%	16.7%	15.7%		
Drawdown Fund Balance for CIP	\$ 520,000	\$ 285,000	\$ 650,000	\$ 345,000	\$ 700,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000		
Ending Water & Sewer Combined Fund Balance	\$ 492,638	\$ 527,893	\$ 329,211	\$ 529,563	\$ 416,388	\$ 498,018	\$ 575,723	\$ 646,902	\$ 708,709	\$ 758,029		
Revenue Adequacy Tests												
Total Exp (Budgetary Basis)	2,596,500	2,693,863	2,795,792	2,902,532	3,014,345	3,131,508	3,254,316	3,383,082	3,518,140	3,659,845		
Expenses per Day	7,114	7,380	7,660	7,952	8,258	8,579	8,916	9,269	9,639	10,027		
Required Fund Balance (60 Days O&M)	426,822	442,827	459,582	477,129	495,509	514,768	534,956	556,123	578,324	601,618		
Working Capital as % of Tot Exp.	19%	20%	12%	18%	14%	16%	18%	19%	20%	21%		
Number of Working Capital Days	69	72	43	67	50	58	65	70	74	76		
Debt Coverage (excludes Capital Outlays and G/F Transfers)	-	-	-	-	-	-	-	-	-	-		
Water&WW Repair & Repl. Fund Balance	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035
Forecast Summary											
Scenario: 2025 10 02 -- Scenario I -- Status Quo											
5 Total Accounts											
Water Accounts											
Total Accounts	2,312	2,349	2,386	2,423	2,460	2,497	2,534	2,571	2,608	2,645	
New Accounts	-	37	37	37	37	37	37	37	37	37	
Avg. Annual Growth Rate		1.60%	1.57%	1.55%	1.53%	1.50%	1.48%	1.46%	1.44%	1.42%	
Wastewater Accounts											
Total Accounts	1,858	1,885	1,912	1,939	1,966	1,993	2,020	2,047	2,074	2,101	
New Accounts	-	27	27	27	27	27	27	27	27	27	
Avg. Annual Growth Rate		1.45%	1.43%	1.41%	1.39%	1.37%	1.36%	1.34%	1.32%	1.30%	
6 Annual Volume											
Water Volume											
RESIDENTIAL	350,497,512	356,372,709	362,247,907	368,123,105	373,998,303	379,873,500	385,748,698	391,623,896	397,499,094	403,374,292	
MOTELS/PUBLIC BLDGS.	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	
COMMERCIAL	34,680,000	35,139,338	35,598,675	36,058,013	36,517,351	36,976,689	37,436,026	37,895,364	38,354,702	38,814,040	
WATER/RV PARK	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	
CONSTRUCTION WATER	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	
WATER- GOVERNMENTAL	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	
Fire	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
Other3	-	-	-	-	-	-	-	-	-	-	
Total System	450,597,512	456,932,047	463,266,583	469,601,118	475,935,654	482,270,189	488,604,725	494,939,260	501,273,796	507,608,331	
Wastewater Billing Units											
RESIDENTIAL SEWER	157,065,000	159,697,795	162,330,589	164,963,384	167,596,178	170,228,973	172,861,767	175,494,562	178,127,356	180,760,151	
SEWER/MOTELS	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	
COMMERCIAL SEWER - High Volume	10,913,000	11,057,543	11,202,086	11,346,629	11,491,172	11,635,715	11,780,258	11,924,801	12,069,344	12,213,887	
COMMERCIAL BASE RATE SE	-	-	-	-	-	-	-	-	-	-	
SEWER/RV PARK	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	
SEWER/PUBLIC BLDG.	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	
SEWER/GOLF COURSE	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
Total System	188,056,845	190,834,182	193,611,520	196,388,857	199,166,195	201,943,533	204,720,870	207,498,208	210,275,545	213,052,883	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL													
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
Water Summary													
Scen: 2025 10 02 -- Scenario I -- Status Quo													
1 Water Monthly Rates and Charges													
RESIDENTIAL													
Monthly Minimum Charge													
All Classes	\$ 29.49	\$ 32.14	\$ 34.07	\$ 35.78	\$ 36.49	\$ 37.22	\$ 37.97	\$ 38.73	\$ 39.50	\$ 40.29	\$ 41.10		
Volume Rate/1,000 Gal	2,000	Above	1.99	2.17	2.30	2.41	2.46	2.51	2.56	2.61	2.66	2.71	2.77
2.1 Residential Monthly Bill --													
5,000 Gallons	Total	\$ 39.42	\$ 42.97	\$ 45.55	\$ 47.83	\$ 48.78	\$ 49.76	\$ 50.75	\$ 51.77	\$ 52.80	\$ 53.86	\$ 54.94	
	Dollar Inc		3.55	2.58	2.28	0.96	0.98	1.00	1.02	1.04	1.06	1.08	
	Percent Inc		9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
10,000 Gallons	Total	49.35	53.80	57.02	59.87	61.07	62.29	63.54	64.81	66.11	67.43	68.78	
	Dollar Inc		4.44	3.23	2.85	1.20	1.22	1.25	1.27	1.30	1.32	1.35	
	Percent Inc		9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
20,000 Gallons	Total	69.22	75.45	79.97	83.97	85.65	87.37	89.11	90.90	92.71	94.57	96.46	
	Dollar Inc		6.23	4.53	4.00	1.68	1.71	1.75	1.78	1.82	1.85	1.89	
	Percent Inc		9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
30,000 Gallons	Total	89.08	97.10	102.93	108.07	110.23	112.44	114.69	116.98	119.32	121.71	124.14	
	Dollar Inc		8.02	5.83	5.15	2.16	2.20	2.25	2.29	2.34	2.39	2.43	
	Percent Inc		9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Summary											
Scen: 2025 10 02 -- Scenario I -- Status Quo											
3 Total Accounts											
Total Accounts	2,312	2,349	2,386	2,423	2,460	2,497	2,534	2,571	2,608	2,645	
New Accounts	37	37	37	37	37	37	37	37	37	37	37
Avg. Annual Growth Rate	1.60%	1.57%	1.55%	1.53%	1.50%	1.48%	1.46%	1.44%	1.42%		
4 Annual Water Consumption											
W.1 RESIDENTIAL	350,497,512	356,372,709	362,247,907	368,123,105	373,998,303	379,873,500	385,748,698	391,623,896	397,499,094	403,374,292	
W.2 MOTELS/PUBLIC BLDGS.	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	
W.3 COMMERCIAL	34,680,000	35,139,338	35,598,675	36,058,013	36,517,351	36,976,689	37,436,026	37,895,364	38,354,702	38,814,040	
W.4 WATER/RV PARK	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	
W.5 CONSTRUCTION WATER	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	
W.6 WATER- GOVERNMENTAL	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	
W.7 Fire	-	-	-	-	-	-	-	-	-	-	
W.8 0	-	-	-	-	-	-	-	-	-	-	
W.9 0	-	-	-	-	-	-	-	-	-	-	
W.10 Other3	-	-	-	-	-	-	-	-	-	-	
Total System	450,597,512	456,932,047	463,266,583	469,601,118	475,935,654	482,270,189	488,604,725	494,939,260	501,273,796	507,608,331	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL										
Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035

Water Summary**Scen: 2025 10 02 -- Scenario I -- Status Quo****5 Revenues and Expenses -- CASH BASIS****Water Revenues**Water Rate Revenue

<u>Residential -- Scenario I</u>	1,385,672	1,517,197	1,628,097	1,715,956	1,778,209	1,842,266	1,908,174	1,975,982	2,045,738	2,117,495
W.1 RESIDENTIAL	\$ 1,385,672	\$ 1,517,197	\$ 1,628,097	\$ 1,715,956	\$ 1,778,209	\$ 1,842,266	\$ 1,908,174	\$ 1,975,982	\$ 2,045,738	\$ 2,117,495
W.2 MOTELS/PUBLIC BLDGS.	114,766	123,588	130,470	135,316	138,023	140,783	143,599	146,471	149,400	152,388
W.3 COMMERCIAL	127,041	138,618	148,251	155,741	160,880	166,162	171,590	177,170	182,903	188,796
W.4 WATER/RV PARK	1,942	2,091	2,207	2,289	2,335	2,382	2,429	2,478	2,528	2,578
W.5 CONSTRUCTION WATER	4,876	5,251	5,544	5,749	5,864	5,982	6,101	6,223	6,348	6,475
W.6 WATER- GOVERNMENTAL	-	-	-	-	-	-	-	-	-	-
W.7 Fire	-	-	-	-	-	-	-	-	-	-
W.8 0	-	-	-	-	-	-	-	-	-	-
W.9 0	-	-	-	-	-	-	-	-	-	-
W.10 Other3	-	-	-	-	-	-	-	-	-	-
	1,634,296	1,786,745	1,914,570	2,015,053	2,085,311	2,157,575	2,231,894	2,308,324	2,386,917	2,467,732
Non-Rate Revenues	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340
Total Revenues	1,678,636	1,831,085	1,958,909	2,059,392	2,129,651	2,201,914	2,276,234	2,352,663	2,431,257	2,512,071

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Water Summary												
Scen: 2025 10 02 -- Scenario I -- Status Quo												
Water Cost of Service												
Budget Code												
P Personnel	\$ 440,000	\$ 459,200	\$ 479,456	\$ 500,838	\$ 523,421	\$ 547,287	\$ 572,522	\$ 599,219	\$ 627,478	\$ 657,408		
SU Supplies	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786		
O&M Operations & Maintenance	316,000	329,880	344,307	359,301	374,882	391,073	407,896	425,375	443,533	462,396		
A Administrative Expense	380,450	385,960	391,697	397,673	403,897	410,380	417,134	424,171	431,502	439,141		
U Utilities	194,000	202,491	211,316	220,487	230,017	239,919	250,207	260,895	271,998	283,531		
O Operations	-	-	-	-	-	-	-	-	-	-		
MI Miscellaneous	500	515	530	546	563	580	597	615	633	652		
CO Capital Outlays	0	-	-	-	-	-	-	-	-	-		
CL Capital Lease	-	-	-	-	-	-	-	-	-	-		
Total	1,338,450	1,385,771	1,435,263	1,487,040	1,541,221	1,597,933	1,657,311	1,719,498	1,784,645	1,852,914		
Department Code												
W Water Department	\$ 1,338,450	\$ 1,385,771	\$ 1,435,263	\$ 1,487,040	\$ 1,541,221	\$ 1,597,933	\$ 1,657,311	\$ 1,719,498	\$ 1,784,645	\$ 1,852,914		
WW Wastewater Department	-	-	-	-	-	-	-	-	-	-		
NP Non-Departmental	-	-	-	-	-	-	-	-	-	-		
NR Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-		
Total	1,338,450	1,385,771	1,435,263	1,487,040	1,541,221	1,597,933	1,657,311	1,719,498	1,784,645	1,852,914		
Total Operating Expenses	1,338,450	1,385,771	1,435,263	1,487,040	1,541,221	1,597,933	1,657,311	1,719,498	1,784,645	1,852,914		
Net Revenues for Transfers, Capital Outlays and Debt Service	340,186	445,314	523,646	572,352	588,430	603,981	618,923	633,166	646,612	659,157		
Capital Outlays	50,000											
Debt Service												
Debt Service -- Current	-	-	-	-	-	-	-	-	-	-		
Debt Service -- Future	-	-	-	-	-	-	-	-	-	-		
Total Debt Service	-											
Net Revenues for Contingencies & Transfers	290,186	395,314	473,646	522,352	538,430	553,981	568,923	583,166	596,612	609,157		
Transfers												
0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
0	-	-	-	-	-	-	-	-	-	-		
0	-	-	-	-	-	-	-	-	-	-		
Total Contingencies & Transfers	-											
Total Cost of Service	1,388,450	1,435,771	1,485,263	1,537,040	1,591,221	1,647,933	1,707,311	1,769,498	1,834,645	1,902,914		
Net Revenues	290,186	395,314	473,646	522,352	538,430	553,981	568,923	583,166	596,612	609,157		
Percent of COS	17.3%	21.6%	24.2%	25.4%	25.3%	25.2%	25.0%	24.8%	24.5%	24.2%		
Debt Coverage												
(excludes Capital Outlays, G/F Transfers)												

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL														
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035			
Wastewater Summary														
Scen: 2025 10 02 -- Scenario I -- Status Quo														
1 Wastewater Monthly Rates and Charges														
RESIDENTIAL SEWER														
Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88			
Volume Rate/1,000 Gal	-	-	-	-	-	-	-	-	-	-	-			
Commercial														
Monthly Minimum Charge	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Volume Rate Per 1,000 Gal	\$ 1.30	\$ 1.42	\$ 1.54	\$ 1.68	\$ 1.78	\$ 1.87	\$ 1.91	\$ 1.95	\$ 1.99	\$ 2.03	\$ 2.07			
2.1 Residential Monthly Bill -														
5,000 Gallons	Total	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88		
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23		
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
10,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88		
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23		
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
20,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88		
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23		
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
30,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88		
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23		
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
2.2 Commercial Monthly Bill -														
10,000 Gallons	2"	13.00	14.17	15.45	16.84	17.85	18.74	19.11	19.49	19.88	20.28	20.69		
			1.05	1.15	1.25	0.91	0.80	0.34	0.34	0.35	0.36	0.37		
			9.0%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
20,000 Gallons	2"	26.00	28.34	30.89	33.67	35.69	37.48	38.23	38.99	39.77	40.56	41.38		
			2.22	2.42	2.64	1.92	1.70	0.71	0.73	0.74	0.76	0.77		
			9.0%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		
50,000 Gallons	2"	65.00	70.85	77.23	84.18	89.23	93.69	95.56	97.47	99.42	101.41	103.44		
			5.73	6.25	6.81	4.95	4.37	1.84	1.87	1.91	1.95	1.99		
			9.0%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Wastewater Summary											
Scen: 2025 10 02 -- Scenario I -- Status Quo											
3 Total Accounts											
Total Accounts	1,858	1,885	1,912	1,939	1,966	1,993	2,020	2,047	2,074	2,101	
New Accounts	27	27	27	27	27	27	27	27	27	27	
Avg. Annual Growth Rate	1.45%	1.43%	1.41%	1.39%	1.37%	1.36%	1.34%	1.32%	1.30%	1.30%	
4 Annual Wastewater Billing Units											
WW.1 RESIDENTIAL SEWER	157,065,000	159,697,795	162,330,589	164,963,384	167,596,178	170,228,973	172,861,767	175,494,562	178,127,356	180,760,151	
WW.2 SEWER/MOTELS	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	
WW.3 COMMERCIAL SEWER - High Volume	10,913,000	11,057,543	11,202,086	11,346,629	11,491,172	11,635,715	11,780,258	11,924,801	12,069,344	12,213,887	
WW.4 COMMERCIAL BASE RATE SE	-	-	-	-	-	-	-	-	-	-	
WW.5 SEWER/RV PARK	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	
WW.6 SEWER/PUBLIC BLDG.	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	
WW.7 SEWER/GOLF COURSE	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	
WW.8 0	-	-	-	-	-	-	-	-	-	-	
WW.9 0	-	-	-	-	-	-	-	-	-	-	
WW.10 0	-	-	-	-	-	-	-	-	-	-	
Total System	188,056,845	190,834,182	193,611,520	196,388,857	199,166,195	201,943,533	204,720,870	207,498,208	210,275,545	213,052,883	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL																						
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035											
Wastewater Summary																						
Scen: 2025 10 02 -- Scenario I -- Status Quo																						
5	Revenues and Expenses -- CASH BASIS																					
Wastewater Revenues																						
Wastewater Rate Revenue																						
WW.1	RESIDENTIAL SEWER	772,367	833,735	923,383	1,010,097	1,082,961	1,140,414	1,180,796	1,222,336	1,265,066	1,309,016											
WW.2	SEWER/MOTELS	11,487	12,200	13,298	14,320	15,118	15,679	15,993	16,313	16,639	16,972											
WW.3	COMMERCIAL SEWER - High Volume	14,719	16,256	17,951	19,580	20,934	21,984	22,703	23,441	24,199	24,979											
WW.4	COMMERCIAL BASE RATE SE	59,743	63,453	69,164	74,480	78,628	81,548	83,179	84,843	86,540	88,271											
WW.5	SEWER/RV PARK	9,572	10,167	11,082	11,933	12,598	13,066	13,327	13,594	13,866	14,143											
WW.6	SEWER/PUBLIC BLDG.	21,615	22,958	25,024	26,948	28,448	29,505	30,095	30,697	31,311	31,937											
WW.7	SEWER/GOLF COURSE	19,029	23,603	27,639	30,474	32,171	33,366	34,033	34,714	35,408	36,116											
WW.8	0	-	-	-	-	-	-	-	-	-	-											
WW.9	0	-	-	-	-	-	-	-	-	-	-											
WW.10	0	-	-	-	-	-	-	-	-	-	-											
		908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434											
Non-Rate Revenues																						
		200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660											
	Total Revenues	1,109,192	1,183,032	1,288,201	1,388,492	1,471,518	1,536,223	1,580,786	1,626,598	1,673,689	1,722,094											
Wastewater Cost of Service																						
Budget Code																						
P	Personnel	\$ 515,000	\$ 538,700	\$ 563,771	\$ 590,307	\$ 618,409	\$ 648,185	\$ 679,753	\$ 713,237	\$ 748,773	\$ 786,506											
SU	Supplies	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	7,046											
O&M	Operations & Maintenance	314,100	327,889	342,222	357,117	372,596	388,681	405,393	422,756	440,795	459,533											
A	Administrative Expense	215,550	223,225	231,189	239,457	248,038	256,947	266,196	275,800	285,772	296,128											
U	Utilities	107,500	112,201	117,087	122,164	127,440	132,922	138,618	144,535	150,681	157,066											
O	Operations	-	-	-	-	-	-	-	-	-	-											
MI	Miscellaneous	500	515	530	546	563	580	597	615	633	652											
CL	Capital Lease	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
	Total	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931											
Department Code																						
W	Water Department	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -											
WW	Wastewater Department	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931											
NP	Non-Departmental	-	-	-	-	-	-	-	-	-	-											
NR	Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-											
0	#N/A	-	-	-	-	-	-	-	-	-	-											
	Total	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931											
Total Operating Expenses																						
	Total Operating Expenses	1,158,050	1,208,092	1,260,528	1,315,492	1,373,124	1,433,575	1,497,004	1,563,584	1,633,495	1,706,931											
Net Revenues for Transfers, Capital Outlays and Debt Service																						
	Net Revenues for Transfers, Capital Outlays and Debt Service	(48,858)	(25,060)	27,672	73,000	98,395	102,649	83,782	63,014	40,194	15,163											

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Wastewater Summary											
Scen: 2025 10 02 -- Scenario I -- Status Quo											
Capital Outlays		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Debt Service											
Debt Service -- Current		-	-	-	-	-	-	-	-	-	-
Debt Service -- Future		-	-	-	-	-	-	-	-	-	-
Total Debt Service		-	-	-	-	-	-	-	-	-	-
Net Revenues for Contingencies & Transfers		(98,858)	(75,060)	(22,328)	23,000	48,395	52,649	33,782	13,014	(9,806)	(34,837)
Transfers											
0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-
Total Contingencies & Transfers		-	-	-	-	-	-	-	-	-	-
Total Cost of Service		1,208,050	1,258,092	1,310,528	1,365,492	1,423,124	1,483,575	1,547,004	1,613,584	1,683,495	1,756,931
Net Revenues		(98,858)	(75,060)	(22,328)	23,000	48,395	52,649	33,782	13,014	(9,806)	(34,837)
Percent of COS		-8.9%	-6.3%	-1.7%	1.7%	3.3%	3.4%	2.1%	0.8%	-0.6%	-2.0%
Debt Coverage											
(excludes Debt, Cap Outlays, G/F Transfers)		-	-	-	-	-	-	-	-	-	-

Appendix B

Town of Snowflake



Ten Year Rate Analysis and Pro Forma

Fiscal Years 2026 - 2035



Utility System

Water Sewer Combined

Dashboard

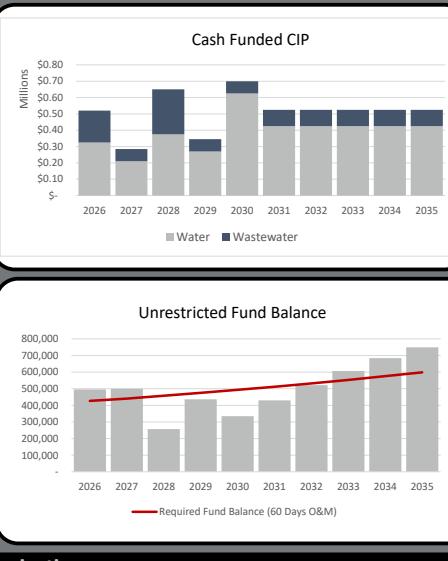
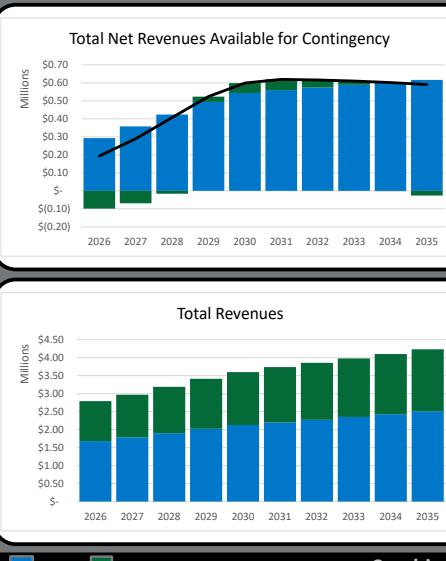
Projections Bill Comparison Comparable Utilities

Customer Class

All Classes

Years

10
5



Future Debt Term 25 ▼

Water Future Bond Issues

Alternative	Proposed
2026	\$ -
2027	\$ -
2028	\$ -
2029	\$ -
2030	\$ -
2031	\$ -
2032	\$ -
2033	\$ -
2034	\$ -
2035	\$ -

Sewer Future Bond Issues

Alternative	Proposed
2026	\$ -
2027	\$ -
2029	\$ -
2030	\$ -
2031	\$ -
2032	\$ -
2033	\$ -
2034	\$ -
2035	\$ -

Water Rate Adjustments

Meter Charge

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
5.00%	5.00%	5.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
▲	▲	▲	▲	▼	▼	▼	▼	▼	▼	▼

Volume Charge

	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
5.00%	5.00%	5.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
▲	▲	▲	▲	▲	▲	▲	▲	▲	▲	▲

Sewer Rate Adjustments

Base Charge

	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%
9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
▲	▲	▲	▲	▲	▲	▲	▲	▲	▲	▲

Volume Charge

Residential	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%
9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
▲	▲	▲	▲	▲	▲	▲	▲	▲	▲	▲

Non-Residential

	9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%
9.00%	9.00%	9.00%	6.00%	5.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
▲	▲	▲	▲	▲	▲	▲	▲	▲	▲	▲

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL									
	Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30			
Water Summary									
Scen: 2025 10 02 -- Scenario II -- Conservation									
1 Water Monthly Rates and Charges									
CITY Water Rate and Charges									
W1 RESIDENTIAL									
<u>Monthly Minimum Charge</u>									
	All Classes	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56		
<u>Volume Rate/1,000 Gal</u>									
2,000	12,000	1.99	2.09	2.19	2.30	2.42	2.47		
12,001	25,000	1.99	2.61	2.74	2.88	3.02	3.08		
25,001	Above	1.99	3.26	3.43	3.60	3.78	3.86		
W2 MOTELS/PUBLIC BLDGS.									
<u>Monthly Minimum Charge</u>									
	All Classes	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56		
<u>Volume Rate/1,000 Gal</u>									
1	Above	1.99	2.09	2.19	2.30	2.42	2.47		
W3 COMMERCIAL									
<u>Monthly Minimum Charge</u>									
	All Classes	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56		
<u>Volume Rate/1,000 Gal</u>									
1	Above	1.99	2.09	2.19	2.30	2.42	2.47		
W4 WATER/RV PARK									
<u>Monthly Minimum Charge</u>									
	All Classes	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56		
<u>Volume Rate/1,000 Gal</u>									
1	Above	1.99	2.09	2.19	2.30	2.42	2.47		
W5 CONSTRUCTION WATER									
<u>Monthly Minimum Charge</u>									
	All Classes	\$ 5.00	\$ 5.25	\$ 5.51	\$ 5.79	\$ 6.08	\$ 6.20		
<u>Volume Rate/1,000 Gal</u>									
1	Above	5.00	5.25	5.51	5.79	6.08	6.20		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL								
	Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30		
Water Summary								
<i>Scen: 2025 10 02 -- Scenario II -- Conservation</i>								
2 Wastewater Monthly Rates and Charges								
RESIDENTIAL SEWER								
<u>Monthly Minimum Charge</u>	All Classes	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	
<u>Volume Rate/1,000 Gal</u>	1 Above	-	-	-	-	-	-	
SEWER/MOTELS								
<u>Monthly Minimum Charge</u>	All Classes	13.07	13.61	14.83	16.17	17.14	18.00	
<u>Volume Rate/1,000 Gal</u>	1 Above	-	-	-	-	-	-	
COMMERCIAL SEWER - High Volume								
<u>Monthly Minimum Charge</u>	All Classes	-	-	-	-	-	-	
<u>Volume Rate/1,000 Gal</u>	1 Above	1.30	1.42	1.54	1.68	1.78	1.87	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL							
	Current	Effective Jan-26	Effective Jan-27	Effective Jan-28	Effective Jan-29	Effective Jan-30	
Water Summary							
Scen: 2025 10 02 -- Scenario II -- Conservation							
COMMERCIAL BASE RATE SE							
<u>Monthly Minimum Charge</u>	All Classes	41.36	43.07	46.95	51.17	54.24	56.95
<u>Volume Rate/1,000 Gal</u>	1	Above	-	-	-	-	-
SEWER/RV PARK							
<u>Monthly Minimum Charge</u>	All Classes	13.07	13.61	14.83	16.17	17.14	18.00
<u>Volume Rate/1,000 Gal</u>	1	Above	-	-	-	-	-
SEWER/PUBLIC BLDG.							
<u>Monthly Minimum Charge</u>	All Classes	70.83	73.76	80.40	87.63	92.89	97.54
<u>Volume Rate/1,000 Gal</u>	1	Above	-	-	-	-	-
SEWER/GOLF COURSE							
<u>Monthly Minimum Charge</u>	All Classes	29.36	37.50	45.00	51.17	54.24	56.95
<u>Volume Rate/1,000 Gal</u>	1	Above	-	-	-	-	-

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Revenue Expense Summary												
Scenario: 2025 10 02 -- Scenario II -- Conservation												
3 Fund Balance, Revenues and Expenses												
Beginning of TY Fund Balance	\$ 821,310											
TY Transfer/Use												
Revised Beginning Fund Balance	\$ 821,310	\$ 495,446	\$ 499,580	\$ 257,268	\$ 435,960	\$ 335,061	\$ 429,672	\$ 521,093	\$ 606,755	\$ 683,845		
		6.45%	6.58%	6.56%	5.23%	3.47%	3.45%					
Water Rate Revenues	1,637,104	1,742,711	1,857,359	1,979,115	2,082,587	2,154,799	2,229,067	2,305,444	2,383,984	2,464,743		
WW Rate Revenues	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434		
Non-Rate Revenues	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000		
Total Revenues	2,790,636	2,970,082	3,189,899	3,411,947	3,598,445	3,735,362	3,854,193	3,976,381	4,102,013	4,231,177		
Operating Expenses	2,496,500	2,580,949	2,682,211	2,788,256	2,899,344	3,015,752	3,137,772	3,265,719	3,399,923	3,540,739		
Net Revenues for Transfers, Capital Outlays and Debt Service	294,136	389,133	507,689	623,692	699,101	719,611	716,421	710,662	702,090	690,438		
Capital Outlays .	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		
Net Revenues Available for Debt Service	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Current Debt Service	-	-	-	-	-	-	-	-	-	-		
Future Debt Service	-	-	-	-	-	-	-	-	-	-		
Total Debt Service	-											
Net Revenues for Contingencies and Transfers	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Transfers												
Total Contingencies & Transfers	-											
Total Cost of Service	2,596,500	2,680,949	2,782,211	2,888,256	2,999,344	3,115,752	3,237,772	3,365,719	3,499,923	3,640,739		
Net Revenues	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Percent of COS	7.5%	10.8%	14.7%	18.1%	20.0%	19.9%	19.0%	18.1%	17.2%	16.2%		
Drawdown Fund Balance for CIP	\$ 520,000	\$ 285,000	\$ 650,000	\$ 345,000	\$ 700,000	\$ 525,000						
Ending Water & Sewer Combined Fund Balance	\$ 495,446	\$ 499,580	\$ 257,268	\$ 435,960	\$ 335,061	\$ 429,672	\$ 521,093	\$ 606,755	\$ 683,845	\$ 749,283		
Revenue Adequacy Tests												
Total Exp (Budgetary Basis)	2,596,500	2,680,949	2,782,211	2,888,256	2,999,344	3,115,752	3,237,772	3,365,719	3,499,923	3,640,739		
Expenses per Day	7,114	7,345	7,622	7,913	8,217	8,536	8,871	9,221	9,589	9,975		
Required Fund Balance (60 Days O&M)	426,822	440,704	457,350	474,782	493,043	512,178	532,237	553,269	575,330	598,478		
Working Capital as % of Tot Exp.	19%	19%	9%	15%	11%	14%	16%	18%	20%	21%		
Number of Working Capital Days	70	68	34	55	41	50	59	66	71	75		
Debt Coverage (excludes Capital Outlays and G/F Transfers)	-	-	-	-	-	-	-	-	-	-		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Revenue Expense Summary												
Scenario: 2025 10 02 -- Scenario II -- Conservation												
5 Revenues and Expenses -- CASH BASIS												
Water Revenues												
Water Rate Revenue												
W.1 RESIDENTIAL	\$ 1,392,303	\$ 1,483,931	\$ 1,583,815	\$ 1,689,977	\$ 1,780,722	\$ 1,844,869	\$ 1,910,870	\$ 1,978,774	\$ 2,048,629	\$ 2,120,486		
W.2 MOTELS/PUBLIC BLDS.	113,090	118,745	124,682	130,916	135,779	138,494	141,264	144,089	146,971	149,910		
W.3 COMMERCIAL	125,000	132,989	141,463	150,453	158,029	163,217	168,550	174,030	179,662	185,450		
W.4 WATER/RV PARK	1,913	2,009	2,109	2,215	2,297	2,343	2,390	2,438	2,486	2,536		
W.5 CONSTRUCTION WATER	4,798	5,038	5,290	5,554	5,760	5,876	5,993	6,113	6,235	6,360		
W.6 WATER- GOVERNMENTAL	-	-	-	-	-	-	-	-	-	-		
W.7 Fire	-	-	-	-	-	-	-	-	-	-		
W.8 0	-	-	-	-	-	-	-	-	-	-		
W.9 0	-	-	-	-	-	-	-	-	-	-		
W.10 Other3	-	-	-	-	-	-	-	-	-	-		
	1,637,104	1,742,711	1,857,359	1,979,115	2,082,587	2,154,799	2,229,067	2,305,444	2,383,984	2,464,743		
Non-Rate Revenues	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340		
Total Revenues	1,681,444	1,787,051	1,901,699	2,023,455	2,126,927	2,199,139	2,273,407	2,349,784	2,428,324	2,509,083		
Water Cost of Service												
Budget Code												
P Personnel	\$ 440,000	\$ 459,200	\$ 479,456	\$ 500,838	\$ 523,421	\$ 547,287	\$ 572,522	\$ 599,219	\$ 627,478	\$ 657,408		
SU Supplies	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786		
O&M Operations & Maintenance	316,000	325,480	339,679	354,436	369,771	385,704	402,259	419,459	437,326	455,886		
A Administrative Expense	380,450	385,960	391,697	397,673	403,897	410,380	417,134	424,171	431,502	439,141		
U Utilities	194,000	199,820	208,507	217,534	226,914	236,660	246,785	257,303	268,230	279,579		
O Operations	-	-	-	-	-	-	-	-	-	-		
MI Miscellaneous	500	515	530	546	563	580	597	615	633	652		
CO Capital Outlays	-	-	-	-	-	-	-	-	-	-		
CL Capital Lease	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Department Code												
W Water Department	\$ 1,338,450	\$ 1,378,700	\$ 1,427,827	\$ 1,479,223	\$ 1,533,007	\$ 1,589,306	\$ 1,648,253	\$ 1,709,990	\$ 1,774,670	\$ 1,842,452		
WW Wastewater Department	-	-	-	-	-	-	-	-	-	-		
NP Non-Departmental	-	-	-	-	-	-	-	-	-	-		
NR Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
0 #N/A	-	-	-	-	-	-	-	-	-	-		
Total	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Total Operating Expenses	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Net Revenues for Transfers,Capital Outlays and Debt Service	342,994	408,351	473,872	544,233	593,920	609,834	625,154	639,793	653,654	666,631		

	Current	TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL										Jan-33 2033	Jan-34 2034	Jan-35 2035		
		Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035					
Revenue Expense Summary																
Scenario: 2025 10 02 -- Scenario II -- Conservation																
Capital Outlays		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000			
Debt Service		-	-	-	-	-	-	-	-	-	-	-	-			
Debt Service -- Current		-	-	-	-	-	-	-	-	-	-	-	-			
Debt Service -- Future		-	-	-	-	-	-	-	-	-	-	-	-			
Total Debt Service		-	-	-	-	-	-	-	-	-	-	-	-			
Net Revenues for Contingencies & Transfers		292,994	358,351	423,872	494,233	543,920	559,834	575,154	589,793	603,654	616,631					
Transfers		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
0		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
0		-	-	-	-	-	-	-	-	-	-	-	-			
0		-	-	-	-	-	-	-	-	-	-	-	-			
Total Contingencies & Transfers		-	-	-	-	-	-	-	-	-	-	-	-			
Total Cost of Service		1,388,450	1,428,700	1,477,827	1,529,223	1,583,007	1,639,306	1,698,253	1,759,990	1,824,670	1,892,452					
Net Revenues		292,994	358,351	423,872	494,233	543,920	559,834	575,154	589,793	603,654	616,631					
Percent of COS		17.4%	20.1%	22.3%	24.4%	25.6%	25.5%	25.3%	25.1%	24.9%	24.6%					
Debt Coverage		-	-	-	-	-	-	-	-	-	-	-	-			
(excludes Capital Outlays, G/F Transfers)																

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL														
	Jan-26 Current	2026	Jan-27 2027	2028	Jan-29 2029	2030	Jan-30 2031	2032	Jan-31 2032	2033	Jan-32 2033	Jan-33 2034	Jan-34 2034	Jan-35 2035
Revenue Expense Summary														
Scenario: 2025 10 02 -- Scenario II -- Conservation														
5 Revenues and Expenses – CASH BASIS														
Wastewater Revenues														
Wastewater Rate Revenue														
WW.1 RESIDENTIAL SEWER	\$ 772,367	\$ 833,735	\$ 923,383	\$ 1,010,097	\$ 1,082,961	\$ 1,140,414	\$ 1,180,796	\$ 1,222,336	\$ 1,265,066	\$ 1,309,016				
WW.2 SEWER/MOTELS	11,487	12,200	13,298	14,320	15,118	15,679	15,993	16,313	16,639	16,972				
WW.3 COMMERCIAL SEWER - High Volume	14,719	16,256	17,951	19,580	20,934	21,984	22,703	23,441	24,199	24,979				
WW.4 COMMERCIAL BASE RATE SE	59,743	63,453	69,164	74,480	78,628	81,548	83,179	84,843	86,540	88,271				
WW.5 SEWER/RV PARK	9,572	10,167	11,082	11,933	12,598	13,066	13,327	13,594	13,866	14,143				
WW.6 SEWER/PUBLIC BLDG.	21,615	22,958	25,024	26,948	28,448	29,505	30,095	30,697	31,311	31,937				
WW.7 SEWER/GOLF COURSE	19,029	23,603	27,639	30,474	32,171	33,366	34,033	34,714	35,408	36,116				
WW.8 0	-	-	-	-	-	-	-	-	-	-				
WW.9 0	-	-	-	-	-	-	-	-	-	-				
WW.10 0	-	-	-	-	-	-	-	-	-	-				
	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434				
Non-Rate Revenues	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660				
Total Revenues	1,109,192	1,183,032	1,288,201	1,388,492	1,471,518	1,536,223	1,580,786	1,626,598	1,673,689	1,722,094				
Wastewater Cost of Service														
Budget Code														
P Personnel	\$ 515,000	\$ 538,700	\$ 563,771	\$ 590,307	\$ 618,409	\$ 648,185	\$ 679,753	\$ 713,237	\$ 748,773	\$ 786,506				
SU Supplies	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	7,046				
O&M Operations & Maintenance	314,100	323,523	337,630	352,290	367,524	383,353	399,800	416,886	434,635	453,073				
A Administrative Expense	215,550	223,225	231,189	239,457	248,038	256,947	266,196	275,800	285,772	296,128				
U Utilities	107,500	110,725	115,535	120,532	125,726	131,121	136,727	142,550	148,599	154,882				
O Operations	-	-	-	-	-	-	-	-	-	-				
MI Miscellaneous	500	515	530	546	563	580	597	615	633	652				
CL Capital Lease	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
	1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287				
Department Code														
W Water Department	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -				
WW Wastewater Department	1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287				
NP Non-Departmental	-	-	-	-	-	-	-	-	-	-				
NR Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
0 #N/A	-	-	-	-	-	-	-	-	-	-				
Total	1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287				
Total Operating Expenses	1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287				
Net Revenues for Transfers, Capital Outlays and Debt Service	(48,858)	(19,218)	33,816	79,459	105,181	109,777	91,266	70,869	48,436	23,807				

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Revenue Expense Summary											
Scenario: 2025 10 02 -- Scenario II -- Conservation											
Capital Outlays	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Debt Service											
Debt Service -- Current	-	-	-	-	-	-	-	-	-	-	-
Debt Service -- Future	-	-	-	-	-	-	-	-	-	-	-
Total Debt Service	-	-	-	-	-	-	-	-	-	-	-
Net Revenues for Contingencies & Transfers	(98,858)	(69,218)	(16,184)	29,459	55,181	59,777	41,266	20,869	(1,564)	(26,193)	
Transfers											
0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-
Total Contingencies & Transfers	-	-	-	-	-	-	-	-	-	-	-
Total Cost of Service	1,208,050	1,252,250	1,304,384	1,359,033	1,416,337	1,476,446	1,539,520	1,605,728	1,675,253	1,748,287	
Net Revenues	(98,858)	(69,218)	(16,184)	29,459	55,181	59,777	41,266	20,869	(1,564)	(26,193)	
Percent of COS	-8.9%	-5.9%	-1.3%	2.1%	3.7%	3.9%	2.6%	1.3%	-0.1%	-1.5%	
Debt Coverage											
(excludes Debt, Cap Outlays, G/F Transfers)	-	-	-	-	-	-	-	-	-	-	-

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	

Forecast Summary**Scenario: 2025 10 02 -- Scenario II -- Conservation****1 Water and Wastewater Rates****Water Rates -- Residential****Monthly Minimum Charge**

3/4"	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56	\$ 37.29	\$ 38.04	\$ 38.80	\$ 39.58	\$ 40.37
1"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
1 1/2"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
2"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
3"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
4"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
6"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37

Volume Rate Per 1,000 Gal

2,000	12,000	1.99	2.09	2.19	2.30	2.42	2.47	2.52	2.57	2.62	2.67	2.72
12,001	25,000	1.99	2.61	2.74	2.88	3.02	3.08	3.15	3.21	3.27	3.34	3.41
25,001	Above	1.99	3.26	3.43	3.60	3.78	3.86	3.93	4.01	4.09	4.17	4.26

Water Rates -- Commercial**Monthly Minimum Charge**

3/4"	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56	\$ 37.29	\$ 38.04	\$ 38.80	\$ 39.58	\$ 40.37
1"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
1 1/2"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
2"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
3"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
4"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
6"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37
8"	29.49	30.96	32.51	34.14	35.85	36.56	37.29	38.04	38.80	39.58	40.37

Volume Rate Per 1,000 Gal

1	Above	\$ 1.99	\$ 2.09	\$ 2.19	\$ 2.30	\$ 2.42	\$ 2.47	\$ 2.52	\$ 2.57	\$ 2.62	\$ 2.67	\$ 2.72
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Wastewater Rates - Residential

Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88
Volume Rate/1,000 Gal	-	-	-	-	-	-	-	-	-	-	-

Wastewater Rates - Commercial I

Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88
Volume Rate/1,000 Gal	-	-	-	-	-	-	-	-	-	-	-

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035

Forecast Summary**Scenario:** 2025 10 02 -- Scenario II -- Conservation**2 Residential Standard Monthly Bill -- 1" Meter**

5,000 Gal	Total	5/5	\$ 76.82	\$ 80.30	\$ 86.04	\$ 92.22	\$ 97.34	\$ 100.92	\$ 102.94	\$ 104.99	\$ 107.09	\$ 109.24	\$ 111.42
Water & WW	Increase -- \$			3.48	5.74	6.18	5.12	3.57	2.02	2.06	2.10	2.14	2.18
	Increase -- %			4.5%	7.1%	7.2%	5.6%	3.7%	2.0%	2.0%	2.0%	2.0%	2.0%
7,000 Gal	Total	7/5	80.80	84.48	90.43	96.83	102.18	105.85	107.97	110.13	112.33	114.58	116.87
Water; 5K WW	Increase -- \$			3.68	5.95	6.40	5.35	3.67	2.12	2.16	2.20	2.25	2.29
	Increase -- %			4.6%	7.0%	7.1%	5.5%	3.6%	2.0%	2.0%	2.0%	2.0%	2.0%
15,000 Gal	Total	15/10	96.72	102.77	109.63	116.99	123.35	127.44	129.99	132.59	135.24	137.95	140.70
Water; 10K W'	Increase -- \$			6.05	6.86	7.36	6.36	4.09	2.55	2.60	2.65	2.70	2.76
	Increase -- %			6.3%	6.7%	6.7%	5.4%	3.3%	2.0%	2.0%	2.0%	2.0%	2.0%

Commercial Monthly Bill -- All Meters

25,000 Gal	Total	\$ 120.60	\$ 126.27	\$ 134.31	\$ 142.90	\$ 150.56	\$ 155.20	\$ 158.30	\$ 161.47	\$ 164.70	\$ 167.99	\$ 171.35
Water & WW	Increase -- \$		5.67	8.04	8.59	7.66	4.64	3.10	3.17	3.23	3.29	3.36
	Increase -- %		4.7%	6.4%	6.4%	5.4%	3.1%	2.0%	2.0%	2.0%	2.0%	2.0%

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	Jan-26 2026	Jan-27 2027	Jan-28 2028	Jan-29 2029	Jan-30 2030	Jan-31 2031	Jan-32 2032	Jan-33 2033	Jan-34 2034	Jan-35 2035	
Forecast Summary												
Scenario: 2025 10 02 -- Scenario II -- Conservation												
3 Fund Balance, Revenues and Expenses												
Beginning of TY Fund Balance	\$ 821,310											
TY Transfer/Use	-											
Revised Beginning Fund Balance	\$ 821,310	\$ 495,446	\$ 499,580	\$ 257,268	\$ 435,960	\$ 335,061	\$ 429,672	\$ 521,093	\$ 606,755	\$ 683,845		
Revenues and Expenses												
Water Rate Revenues	1,637,104	1,742,711	1,857,359	1,979,115	2,082,587	2,154,799	2,229,067	2,305,444	2,383,984	2,464,743		
WW Rate Revenues	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434		
Non-Rate Revenues	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000	245,000		
Total Revenues	2,790,636	2,970,082	3,189,899	3,411,947	3,598,445	3,735,362	3,854,193	3,976,381	4,102,013	4,231,177		
Operating Expenses	2,496,500	2,580,949	2,682,211	2,788,256	2,899,344	3,015,752	3,137,772	3,265,719	3,399,923	3,540,739		
Net Revenues for Transfers, Capital Outlays and Debt Service	294,136	389,133	507,689	623,692	699,101	719,611	716,421	710,662	702,090	690,438		
Capital Outlays .	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		
Net Revenues Available for Debt Service	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Current Debt Service	-	-	-	-	-	-	-	-	-	-		
Future Debt Service	-	-	-	-	-	-	-	-	-	-		
Total Debt Service	-	-	-	-	-	-	-	-	-	-		
Net Revenues for Contingencies and Transfers	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Transfers												
Total Contingencies & Transfers	-	-	-	-	-	-	-	-	-	-		
Total Cost of Service	2,596,500	2,680,949	2,782,211	2,888,256	2,999,344	3,115,752	3,237,772	3,365,719	3,499,923	3,640,739		
Net Revenues	194,136	289,133	407,689	523,692	599,101	619,611	616,421	610,662	602,090	590,438		
Percent of COS	7.5%	10.8%	14.7%	18.1%	20.0%	19.9%	19.0%	18.1%	17.2%	16.2%		
Drawdown Fund Balance for CIP	\$ 520,000	\$ 285,000	\$ 650,000	\$ 345,000	\$ 700,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 525,000		
Ending Water & Sewer Combined Fund Balance	\$ 495,446	\$ 499,580	\$ 257,268	\$ 435,960	\$ 335,061	\$ 429,672	\$ 521,093	\$ 606,755	\$ 683,845	\$ 749,283		
Revenue Adequacy Tests												
Total Exp (Budgetary Basis)	2,596,500	2,680,949	2,782,211	2,888,256	2,999,344	3,115,752	3,237,772	3,365,719	3,499,923	3,640,739		
Expenses per Day	7,114	7,345	7,622	7,913	8,217	8,536	8,871	9,221	9,589	9,975		
Required Fund Balance (60 Days O&M)	426,822	440,704	457,350	474,782	493,043	512,178	532,237	553,269	575,330	598,478		
Working Capital as % of Tot Exp.	19%	19%	9%	15%	11%	14%	16%	18%	20%	21%		
Number of Working Capital Days	70	68	34	55	41	50	59	66	71	75		
Debt Coverage (excludes Capital Outlays and G/F Transfers)	-	-	-	-	-	-	-	-	-	-		
Water&WW Repair & Repl. Fund Balance	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000		

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Jan-26	Jan-27	Jan-28	Jan-29	Jan-30	Jan-31	Jan-32	Jan-33	Jan-34	Jan-35	
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Forecast Summary											
Scenario: 2025 10 02 -- Scenario II -- Conservation											
5 Total Accounts											
Water Accounts											
Total Accounts	2,312	2,349	2,386	2,423	2,460	2,497	2,534	2,571	2,608	2,645	
New Accounts	-	37	37	37	37	37	37	37	37	37	
Avg. Annual Growth Rate		1.60%	1.57%	1.55%	1.53%	1.50%	1.48%	1.46%	1.44%	1.42%	
Wastewater Accounts											
Total Accounts	1,858	1,885	1,912	1,939	1,966	1,993	2,020	2,047	2,074	2,101	
New Accounts	-	27	27	27	27	27	27	27	27	27	
Avg. Annual Growth Rate		1.45%	1.43%	1.41%	1.39%	1.37%	1.36%	1.34%	1.32%	1.30%	
6 Annual Volume											
Water Volume											
RESIDENTIAL	350,497,512	338,554,074	344,135,512	349,716,950	355,298,388	360,879,825	366,461,263	372,042,701	377,624,139	383,205,577	
MOTELS/PUBLIC BLDGS.	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	
COMMERCIAL	34,680,000	35,139,338	35,598,675	36,058,013	36,517,351	36,976,689	37,436,026	37,895,364	38,354,702	38,814,040	
WATER/RV PARK	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	
CONSTRUCTION WATER	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	
WATER- GOVERNMENTAL	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	
Fire	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
Other3	-	-	-	-	-	-	-	-	-	-	
Total System	450,597,512	439,113,412	445,154,187	451,194,963	457,235,739	463,276,514	469,317,290	475,358,065	481,398,841	487,439,617	
Wastewater Billing Units											
RESIDENTIAL SEWER	157,065,000	159,697,795	162,330,589	164,963,384	167,596,178	170,228,973	172,861,767	175,494,562	178,127,356	180,760,151	
SEWER/MOTELS	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	
COMMERCIAL SEWER - High Volume	10,913,000	11,057,543	11,202,086	11,346,629	11,491,172	11,635,715	11,780,258	11,924,801	12,069,344	12,213,887	
COMMERCIAL BASE RATE SE	-	-	-	-	-	-	-	-	-	-	
SEWER/RV PARK	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	
SEWER/PUBLIC BLDG.	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	
SEWER/GOLF COURSE	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
0	-	-	-	-	-	-	-	-	-	-	
Total System	188,056,845	190,834,182	193,611,520	196,388,857	199,166,195	201,943,533	204,720,870	207,498,208	210,275,545	213,052,883	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL													
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
Water Summary													
Scen: 2025 10 02 -- Scenario II -- Conservation													
1 Water Monthly Rates and Charges													
RESIDENTIAL													
Monthly Minimum Charge													
All Classes	\$ 29.49	\$ 30.96	\$ 32.51	\$ 34.14	\$ 35.85	\$ 36.56	\$ 37.29	\$ 38.04	\$ 38.80	\$ 39.58	\$ 40.37		
Volume Rate/1,000 Gal													
2,000	12,000	1.99	2.09	2.19	2.30	2.42	2.47	2.52	2.57	2.62	2.67	2.72	
12,001	25,000	1.99	2.61	2.74	2.88	3.02	3.08	3.15	3.21	3.27	3.34	3.41	
25,001	Above	1.99	3.26	3.43	3.60	3.78	3.86	3.93	4.01	4.09	4.17	4.26	
2.1 Residential Monthly Bill --													
5,000 Gallons	Total	\$ 35.46	\$ 37.23	\$ 39.09	\$ 41.05	\$ 43.10	\$ 43.96	\$ 44.84	\$ 45.74	\$ 46.65	\$ 47.59	\$ 48.54	
	Dollar Inc		1.77	1.86	1.95	2.05	0.86	0.88	0.90	0.91	0.93	0.95	
	Percent Inc		5.0%	5.0%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
10,000 Gallons	Total	45.41	47.68	50.06	52.57	55.20	56.30	57.43	58.57	59.75	60.94	62.16	
	Dollar Inc		2.27	2.38	2.50	2.63	1.10	1.13	1.15	1.17	1.19	1.22	
	Percent Inc		5.0%	5.0%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
20,000 Gallons	Total	65.31	72.75	76.39	80.21	84.22	85.91	87.63	89.38	91.17	92.99	94.85	
	Dollar Inc		7.44	3.64	3.82	4.01	1.68	1.72	1.75	1.79	1.82	1.86	
	Percent Inc		11.4%	5.0%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
30,000 Gallons	Total	85.21	102.14	107.24	112.61	118.24	120.60	123.01	125.47	127.98	130.54	133.15	
	Dollar Inc		16.93	5.11	5.36	5.63	2.36	2.41	2.46	2.51	2.56	2.61	
	Percent Inc		19.9%	5.0%	5.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL										
Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Water Summary										
Scen: 2025 10 02 -- Scenario II -- Conservation										
3 Total Accounts	2,312	2,349	2,386	2,423	2,460	2,497	2,534	2,571	2,608	2,645
Total Accounts	2,312	2,349	2,386	2,423	2,460	2,497	2,534	2,571	2,608	2,645
New Accounts	37	37	37	37	37	37	37	37	37	37
Avg. Annual Growth Rate	1.60%	1.57%	1.55%	1.53%	1.50%	1.48%	1.46%	1.44%	1.42%	
4 Annual Water Consumption	350,497,512	338,554,074	344,135,512	349,716,950	355,298,388	360,879,825	366,461,263	372,042,701	377,624,139	383,205,577
W.1 RESIDENTIAL	350,497,512	338,554,074	344,135,512	349,716,950	355,298,388	360,879,825	366,461,263	372,042,701	377,624,139	383,205,577
W.2 MOTELS/PUBLIC BLDGS.	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000	45,711,000
W.3 COMMERCIAL	34,680,000	35,139,338	35,598,675	36,058,013	36,517,351	36,976,689	37,436,026	37,895,364	38,354,702	38,814,040
W.4 WATER/RV PARK	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000	764,000
W.5 CONSTRUCTION WATER	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000	892,000
W.6 WATER- GOVERNMENTAL	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000	18,053,000
W.7 Fire	-	-	-	-	-	-	-	-	-	-
W.8 0	-	-	-	-	-	-	-	-	-	-
W.9 0	-	-	-	-	-	-	-	-	-	-
W.10 Other3	-	-	-	-	-	-	-	-	-	-
Total System	450,597,512	439,113,412	445,154,187	451,194,963	457,235,739	463,276,514	469,317,290	475,358,065	481,398,841	487,439,617

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Water Summary											
Scen: 2025 10 02 -- Scenario II -- Conservation											
5 Revenues and Expenses -- CASH BASIS											
Water Revenues											
<u>Water Rate Revenue</u>											
W.1 RESIDENTIAL	\$ 1,392,303	\$ 1,483,931	\$ 1,583,815	\$ 1,689,977	\$ 1,780,722	\$ 1,844,869	\$ 1,910,870	\$ 1,978,774	\$ 2,048,629	\$ 2,120,486	
W.2 MOTELS/PUBLIC BLDGS.	113,090	118,745	124,682	130,916	135,779	138,494	141,264	144,089	146,971	149,910	
W.3 COMMERCIAL	125,000	132,989	141,463	150,453	158,029	163,217	168,550	174,030	179,662	185,450	
W.4 WATER/RV PARK	1,913	2,009	2,109	2,215	2,297	2,343	2,390	2,438	2,486	2,536	
W.5 CONSTRUCTION WATER	4,798	5,038	5,290	5,554	5,760	5,876	5,993	6,113	6,235	6,360	
W.6 WATER- GOVERNMENTAL	-	-	-	-	-	-	-	-	-	-	
W.7 Fire	-	-	-	-	-	-	-	-	-	-	
W.8 0	-	-	-	-	-	-	-	-	-	-	
W.9 0	-	-	-	-	-	-	-	-	-	-	
W.10 Other3	-	-	-	-	-	-	-	-	-	-	
	<hr/> 1,637,104	<hr/> 1,742,711	<hr/> 1,857,359	<hr/> 1,979,115	<hr/> 2,082,587	<hr/> 2,154,799	<hr/> 2,229,067	<hr/> 2,305,444	<hr/> 2,383,984	<hr/> 2,464,743	
Non-Rate Revenues	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	44,340	
Total Revenues	1,681,444	1,787,051	1,901,699	2,023,455	2,126,927	2,199,139	2,273,407	2,349,784	2,428,324	2,509,083	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Water Summary												
Scen: 2025 10 02 -- Scenario II -- Conservation												
Water Cost of Service												
Budget Code												
P Personnel	\$ 440,000	\$ 459,200	\$ 479,456	\$ 500,838	\$ 523,421	\$ 547,287	\$ 572,522	\$ 599,219	\$ 627,478	\$ 657,408		
SU Supplies	7,500	7,725	7,957	8,195	8,441	8,695	8,955	9,224	9,501	9,786		
O&M Operations & Maintenance	316,000	325,480	339,679	354,436	369,771	385,704	402,259	419,459	437,326	455,886		
A Administrative Expense	380,450	385,960	391,697	397,673	403,897	410,380	417,134	424,171	431,502	439,141		
U Utilities	194,000	199,820	208,507	217,534	226,914	236,660	246,785	257,303	268,230	279,579		
O Operations	-	-	-	-	-	-	-	-	-	-		
MI Miscellaneous	500	515	530	546	563	580	597	615	633	652		
CO Capital Outlays	0	-	-	-	-	-	-	-	-	-		
CL Capital Lease	-	-	-	-	-	-	-	-	-	-		
O #N/A	-	-	-	-	-	-	-	-	-	-		
Total	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Department Code												
W Water Department	\$ 1,338,450	\$ 1,378,700	\$ 1,427,827	\$ 1,479,223	\$ 1,533,007	\$ 1,589,306	\$ 1,648,253	\$ 1,709,990	\$ 1,774,670	\$ 1,842,452		
WW Wastewater Department	-	-	-	-	-	-	-	-	-	-		
NP Non-Departmental	-	-	-	-	-	-	-	-	-	-		
NR Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-		
O #N/A	-	-	-	-	-	-	-	-	-	-		
Total	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Total Operating Expenses	1,338,450	1,378,700	1,427,827	1,479,223	1,533,007	1,589,306	1,648,253	1,709,990	1,774,670	1,842,452		
Net Revenues for Transfers, Capital Outlays and Debt Service	342,994	408,351	473,872	544,233	593,920	609,834	625,154	639,793	653,654	666,631		
Capital Outlays	50,000	50,000										
Debt Service												
Debt Service -- Current	-	-	-	-	-	-	-	-	-	-		
Debt Service -- Future	-	-	-	-	-	-	-	-	-	-		
Total Debt Service	-	-	-	-	-	-	-	-	-	-		
Net Revenues for Contingencies & Transfers	292,994	358,351	423,872	494,233	543,920	559,834	575,154	589,793	603,654	616,631		
Transfers												
0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -		
0	-	-	-	-	-	-	-	-	-	-		
0	-	-	-	-	-	-	-	-	-	-		
Total Contingencies & Transfers	-											
Total Cost of Service	1,388,450	1,428,700	1,477,827	1,529,223	1,583,007	1,639,306	1,698,253	1,759,990	1,824,670	1,892,452		
Net Revenues	292,994	358,351	423,872	494,233	543,920	559,834	575,154	589,793	603,654	616,631		
Percent of COS	17.4%	20.1%	22.3%	24.4%	25.6%	25.5%	25.3%	25.1%	24.9%	24.6%		
Debt Coverage												
(excludes Capital Outlays, G/F Transfers)												

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL													
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035		
Wastewater Summary													
Scen: 2025 10 02 -- Scenario II -- Conservation													
1 Wastewater Monthly Rates and Charges													
RESIDENTIAL SEWER													
Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88		
Volume Rate/1,000 Gal	-	-	-	-	-	-	-	-	-	-	-	-	
Commercial													
Monthly Minimum Charge	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88		
Volume Rate Per 1,000 Gal	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
2.1 Residential Monthly Bill -													
5,000 Gallons	Total	\$ 41.36	\$ 43.07	\$ 46.95	\$ 51.17	\$ 54.24	\$ 56.95	\$ 58.09	\$ 59.25	\$ 60.44	\$ 61.65	\$ 62.88	
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23	
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
10,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88	
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23	
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
20,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88	
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23	
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	
30,000 Gallons	Total	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88	
	Dollar Inc		1.71	3.88	4.23	3.07	2.71	1.14	1.16	1.19	1.21	1.23	
	Percent Inc		4.1%	9.0%	9.0%	6.0%	5.0%	2.0%	2.0%	2.0%	2.0%	2.0%	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035

Wastewater Summary

Scen: 2025 10 02 -- Scenario II -- Conservation

2.2 Commercial Monthly Bill --

10,000 Gallons		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
20,000 Gallons		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
50,000 Gallons		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88
		2"	41.36	43.07	46.95	51.17	54.24	56.95	58.09	59.25	60.44	61.65	62.88

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Wastewater Summary											
Scen: 2025 10 02 -- Scenario II -- Conservation											
3 Total Accounts											
Total Accounts	1,858	1,885	1,912	1,939	1,966	1,993	2,020	2,047	2,074	2,101	
New Accounts	27	27	27	27	27	27	27	27	27	27	
Avg. Annual Growth Rate	1.45%	1.43%	1.41%	1.39%	1.37%	1.36%	1.34%	1.32%	1.30%		
4 Annual Wastewater Billing Units											
WW.1 RESIDENTIAL SEWER	157,065,000	159,697,795	162,330,589	164,963,384	167,596,178	170,228,973	172,861,767	175,494,562	178,127,356	180,760,151	
WW.2 SEWER/MOTELS	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	1,728,000	
WW.3 COMMERCIAL SEWER - High Volume	10,913,000	11,057,543	11,202,086	11,346,629	11,491,172	11,635,715	11,780,258	11,924,801	12,069,344	12,213,887	
WW.4 COMMERCIAL BASE RATE SE	-	-	-	-	-	-	-	-	-	-	
WW.5 SEWER/RV PARK	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	2,880,000	
WW.6 SEWER/PUBLIC BLDG.	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	10,500,000	
WW.7 SEWER/GOLF COURSE	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	4,970,845	
WW.8 0	-	-	-	-	-	-	-	-	-	-	
WW.9 0	-	-	-	-	-	-	-	-	-	-	
WW.10 0	-	-	-	-	-	-	-	-	-	-	
Total System	188,056,845	190,834,182	193,611,520	196,388,857	199,166,195	201,943,533	204,720,870	207,498,208	210,275,545	213,052,883	
5 Revenues and Expenses – CASH BASIS											
Wastewater Revenues											
Wastewater Rate Revenue											
WW.1 RESIDENTIAL SEWER	772,367	833,735	923,383	1,010,097	1,082,961	1,140,414	1,180,796	1,222,336	1,265,066	1,309,016	
WW.2 SEWER/MOTELS	11,487	12,200	13,298	14,320	15,118	15,679	15,993	16,313	16,639	16,972	
WW.3 COMMERCIAL SEWER - High Volume	14,719	16,256	17,951	19,580	20,934	21,984	22,703	23,441	24,199	24,979	
WW.4 COMMERCIAL BASE RATE SE	59,743	63,453	69,164	74,480	78,628	81,548	83,179	84,843	86,540	88,271	
WW.5 SEWER/RV PARK	9,572	10,167	11,082	11,933	12,598	13,066	13,327	13,594	13,866	14,143	
WW.6 SEWER/PUBLIC BLDG.	21,615	22,958	25,024	26,948	28,448	29,505	30,095	30,697	31,311	31,937	
WW.7 SEWER/GOLF COURSE	19,029	23,603	27,639	30,474	32,171	33,366	34,033	34,714	35,408	36,116	
WW.8 0	-	-	-	-	-	-	-	-	-	-	
WW.9 0	-	-	-	-	-	-	-	-	-	-	
WW.10 0	-	-	-	-	-	-	-	-	-	-	
	908,532	982,372	1,087,540	1,187,832	1,270,858	1,335,563	1,380,126	1,425,937	1,473,029	1,521,434	
Non-Rate Revenues	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	200,660	
Total Revenues	1,109,192	1,183,032	1,288,201	1,388,492	1,471,518	1,536,223	1,580,786	1,626,598	1,673,689	1,722,094	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL												
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	
Wastewater Summary												
Scen: 2025 10 02 -- Scenario II -- Conservation												
Wastewater Cost of Service												
Budget Code												
P	Personnel	\$ 515,000	\$ 538,700	\$ 563,771	\$ 590,307	\$ 618,409	\$ 648,185	\$ 679,753	\$ 713,237	\$ 748,773	\$ 786,506	
SU	Supplies	5,400	5,562	5,729	5,901	6,078	6,260	6,448	6,641	6,841	7,046	
O&M	Operations & Maintenance	314,100	323,523	337,630	352,290	367,524	383,353	399,800	416,886	434,635	453,073	
A	Administrative Expense	215,550	223,225	231,189	239,457	248,038	256,947	266,196	275,800	285,772	296,128	
U	Utilities	107,500	110,725	115,535	120,532	125,726	131,121	136,727	142,550	148,599	154,882	
O	Operations	-	-	-	-	-	-	-	-	-	-	
MI	Miscellaneous	500	515	530	546	563	580	597	615	633	652	
CL	Capital Lease	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
Total		1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287	
Department Code												
W	Water Department	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
WW	Wastewater Department	1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287	
NP	Non-Departmental	-	-	-	-	-	-	-	-	-	-	
NR	Non-Rate Revenues	-	-	-	-	-	-	-	-	-	-	
0	#N/A	-	-	-	-	-	-	-	-	-	-	
Total		1,158,050	1,202,250	1,254,384	1,309,033	1,366,337	1,426,446	1,489,520	1,555,728	1,625,253	1,698,287	
Total Operating Expenses												
Net Revenues for Transfers, Capital Outlays and Debt Service		(48,858)	(19,218)	33,816	79,459	105,181	109,777	91,266	70,869	48,436	23,807	

TOWN OF SNOWFLAKE WATER/WASTEWATER COST OF SERVICE MODEL											
	Current	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035
Wastewater Summary											
Scen: 2025 10 02 -- Scenario II -- Conservation											
Capital Outlays		50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000	50,000
Debt Service											
Debt Service -- Current		-	-	-	-	-	-	-	-	-	-
Debt Service -- Future		-	-	-	-	-	-	-	-	-	-
Total Debt Service		-	-	-	-	-	-	-	-	-	-
Net Revenues for Contingencies & Transfers		(98,858)	(69,218)	(16,184)	29,459	55,181	59,777	41,266	20,869	(1,564)	(26,193)
Transfers											
0	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
0	-	-	-	-	-	-	-	-	-	-	-
0	-	-	-	-	-	-	-	-	-	-	-
Total Contingencies & Transfers		-	-	-	-	-	-	-	-	-	-
Total Cost of Service		1,208,050	1,252,250	1,304,384	1,359,033	1,416,337	1,476,446	1,539,520	1,605,728	1,675,253	1,748,287
Net Revenues		(98,858)	(69,218)	(16,184)	29,459	55,181	59,777	41,266	20,869	(1,564)	(26,193)
Percent of COS		-8.9%	-5.9%	-1.3%	2.1%	3.7%	3.9%	2.6%	1.3%	-0.1%	-1.5%
Debt Coverage											
(excludes Debt, Cap Outlays, G/F Transfers)		-	-	-	-	-	-	-	-	-	-

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